



2023 BUDGET

PRESENTED: DECEMBER 5, 2022

PRESENTED: JANUARY 18, 2023

APPROVED: JANUARY 30, 2023

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Background

The municipal budget is a key planning document that provides a foundation for delivering municipal services.

Operating and capital expenditures are funded by revenue received from users fees, service charges, grants, property taxes and reserves. Property tax revenue represents approximately 48% of revenue in 2022 and 41% in 2023.

Budget and tax rate information related to the County of Simcoe and the related School Boards are not included in the municipal budget; they have no impact on the municipal tax rate. It is the responsibility of the Township of Ramara to collect taxes on behalf of the County and School Boards. The rates from both the County and School boards (Province of Ontario) will be released early in 2023.

Budget Highlights

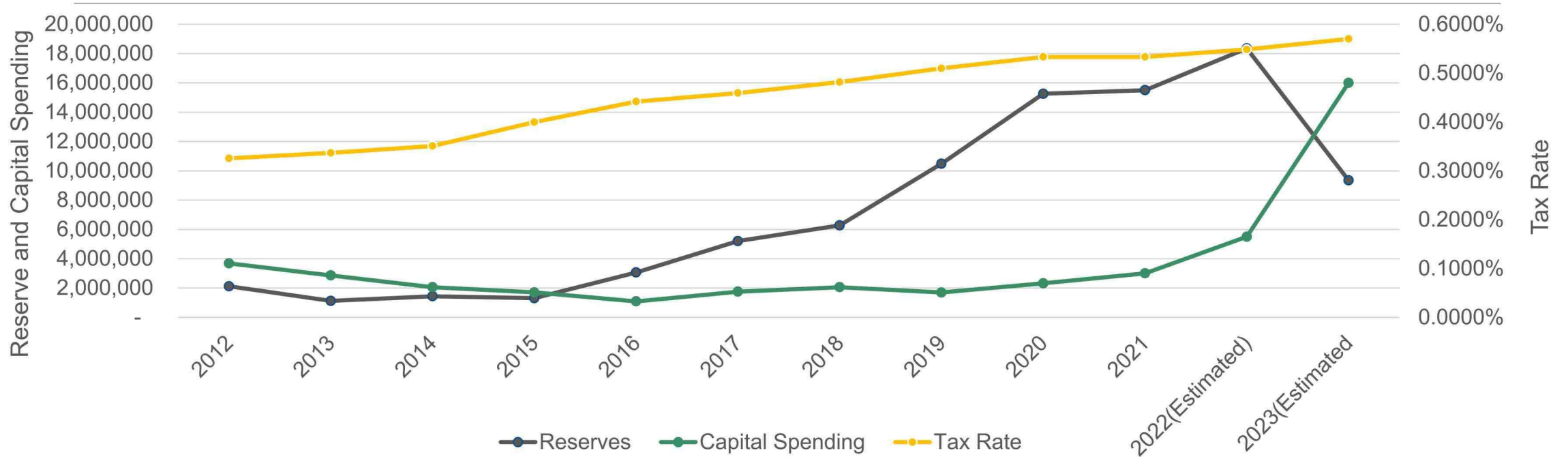
- For every \$100,000 in assessment, the tax rate increase is **\$19.18** or **3.50%** on the municipal portion only.
- The school tax rate will remain the same as 2022
- The County tax rates are not available at this point.
- In 2023, assessment values will remain the same as 2022. The only increase will come from new construction.

Budget Highlights

- Total raised by taxes for 2023 will be **\$14,276,000** compared to **\$13,545,372** in 2022
- Total increase in capital expenses 42.1% or \$4.9M
- Total increase in operating expenses 5.5% or \$929K
- Total decrease in transfer to reserves 30.7% or 220K
- Overall increase in budgeted expenses of 19.2% or \$5.6M
- Environmental budget includes the water and sewer rates adopted by Council January 24, 2022 with By-Law No. 2022.01
- \$9.5M in reserves will be utilized for purchase and construction of capital in 2023 – Mainly due to the environment, Roads and Fire requirements



Tax Increases vs Reserve Balances



RESERVE BALANCES			
2020	2021	2022(Estimated)	2023(Estimated)
\$15.2M	\$18.7M	\$18.0M	\$8.3M

Surplus and Reserves

ESTIMATED YEAR-END CARRYOVER

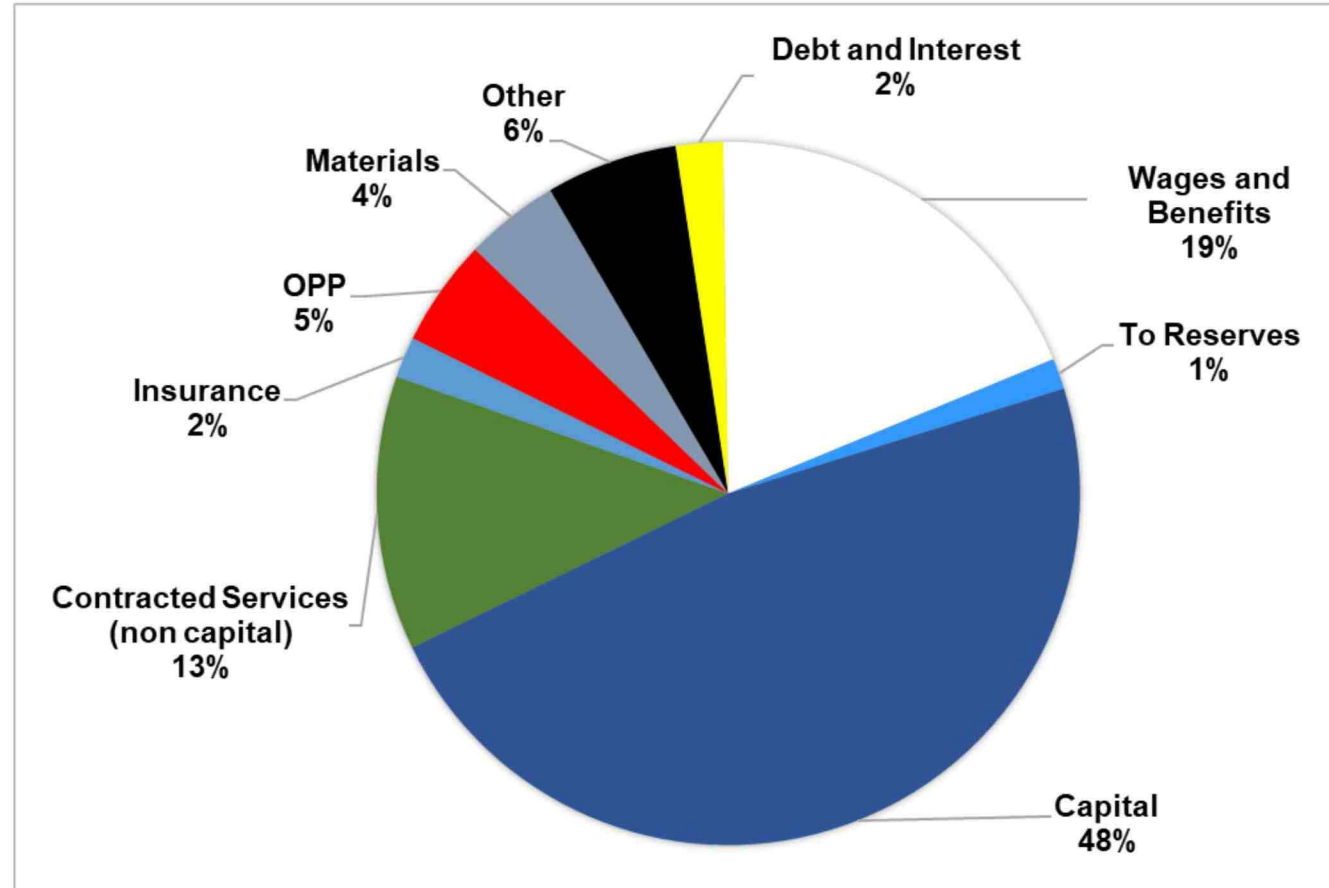
Department	Estimated 2022 Carryover (\$)
Admin	-
Fire	650,000
Works	2,000,000
Environmental	300,000
Recreation	-
Other	-
Total	2,950,000

ESTIMATED RESERVE BREAKDOWN DEC 31 2022

Reserve	Description	Estimated year end Amount (\$)
Working Capital	Funds used to meet immediate obligations to avoid tax rate spikes	7,600,000
Contingency	Funds used to meet immediate obligations to avoid tax rate spikes	400,000
Rate Stabilization	Funds used when preparing a budget to avoid large tax rate increases	500,000
Capital	Funds for capital projects	7,500,000
Other	Water, Library, LCPW, trails, and other	2,000,000
Total		18,000,000

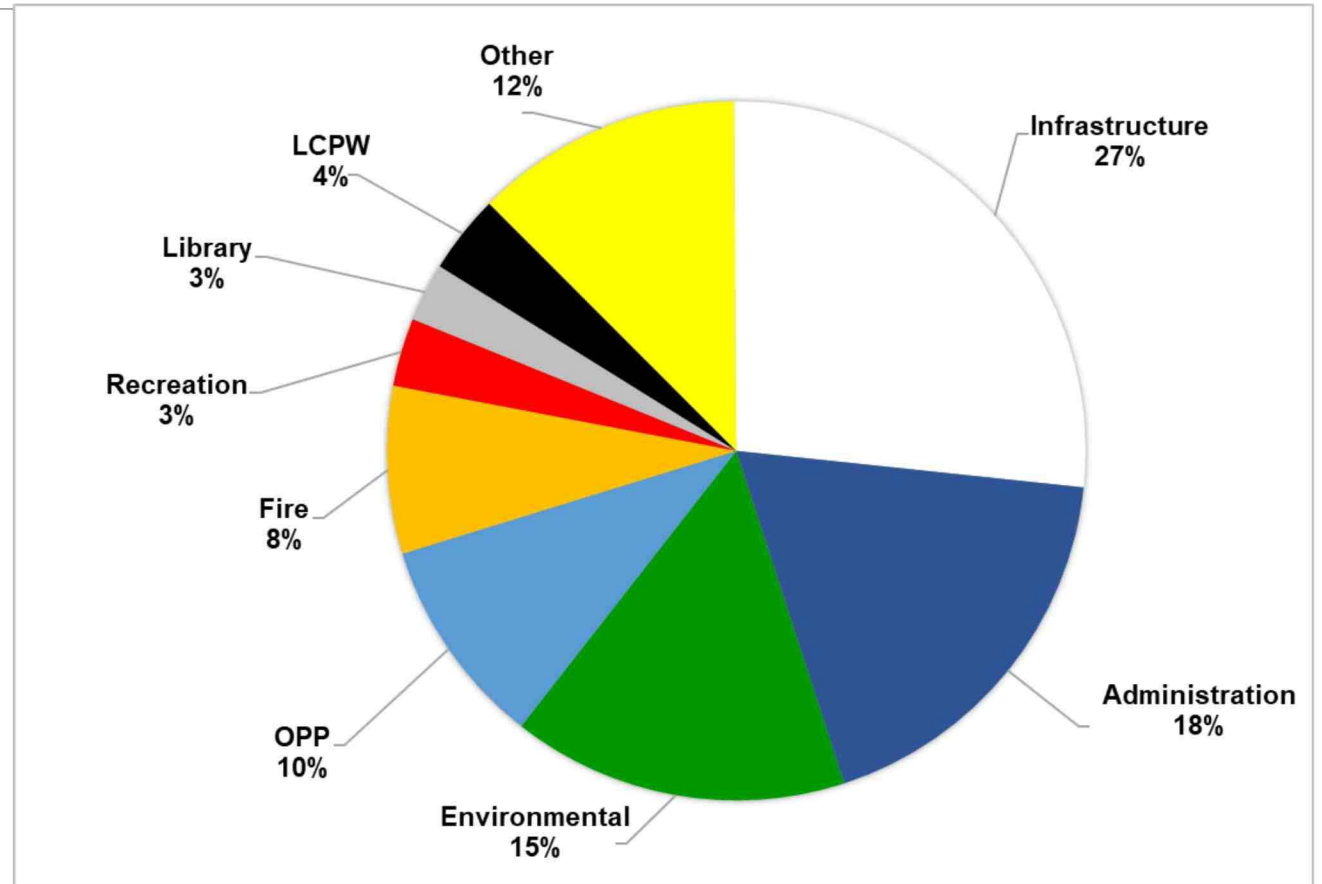
2023 Expense Breakdown

- Cost of living increase on all salaries and wages of 2%. We estimate an increase of benefits of roughly 10%.
- Oct CPI was listed at 6.9% - Cost of living was held at 2%
- Increase in OPP costs of 1.5% (25K)
- Reserve transfer of \$495.4K
- Insurance estimated increased by 26.1%(137K)

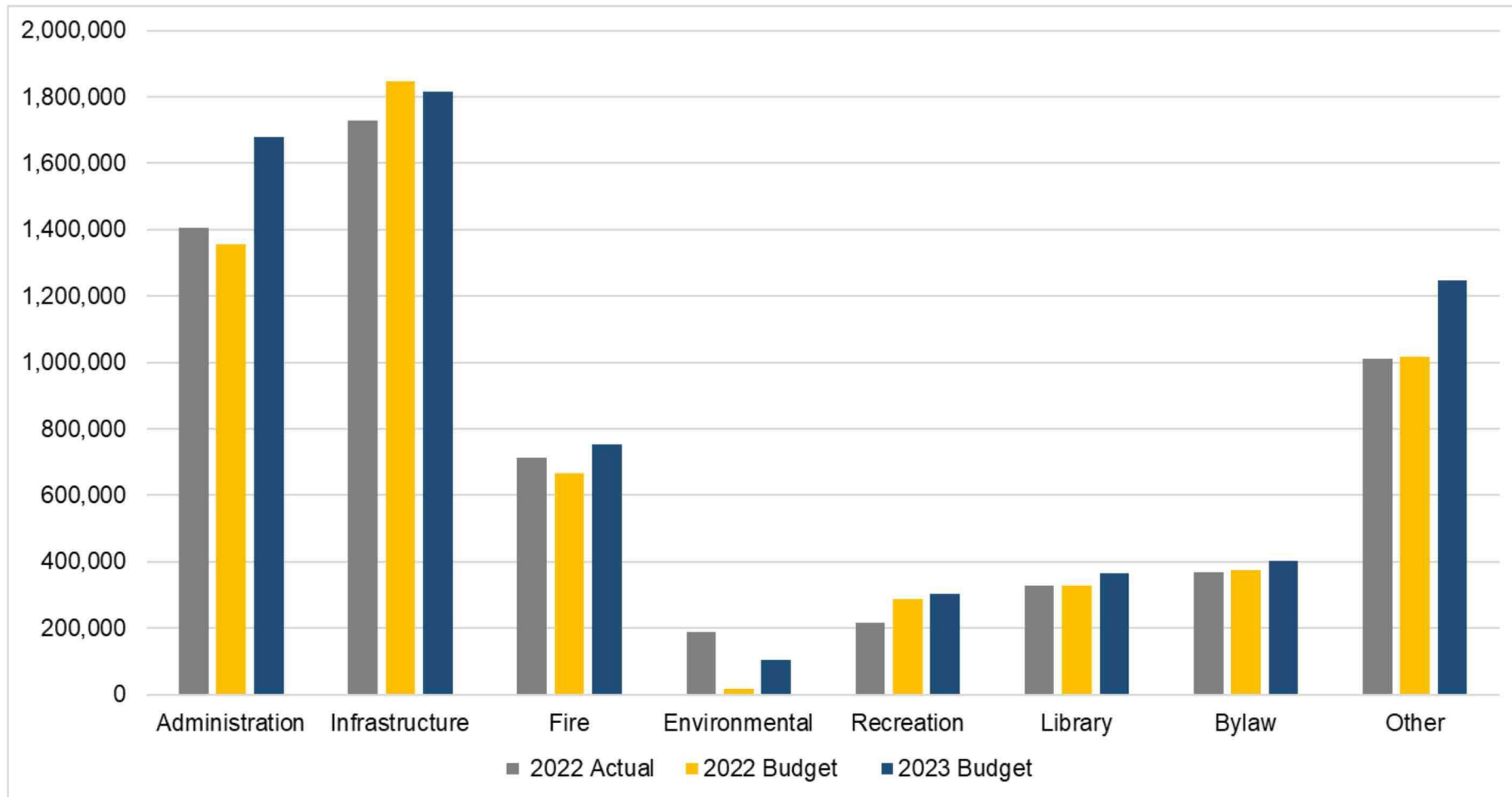


2023 Operating Cost Breakdown(By Dept.)

- Decrease in Roads cost of 10.4% (556K)
- Increase in Admin cost of 10.5%(476K)
- Increase in Council cost of 1.4% (4.4K)
- Increase in Fire cost of 10.9% (137K)
- Increase in Library grant of 8.5% (37K)
- Increase in Building cost 11.1% (62K)
- Increase in Environmental cost of 8.6% (221K)



Salaries and Wages by Department

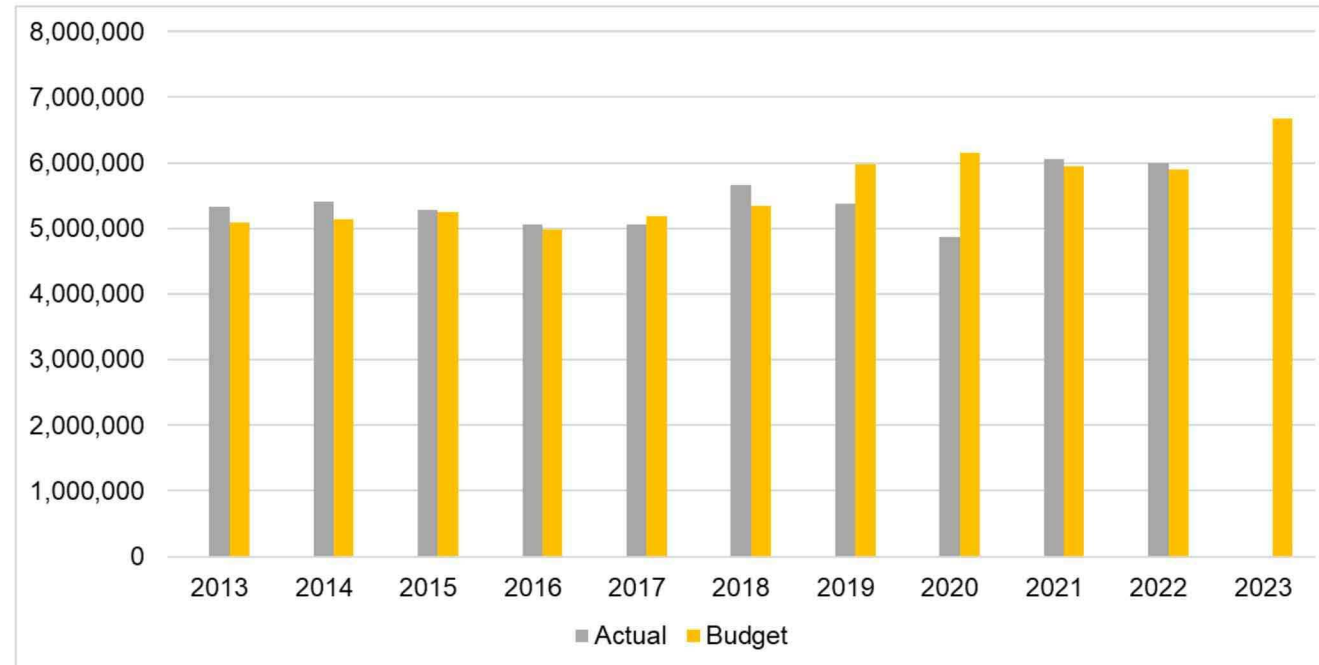


Salaries and Wages

Increase estimated at 2% for cost of living increase

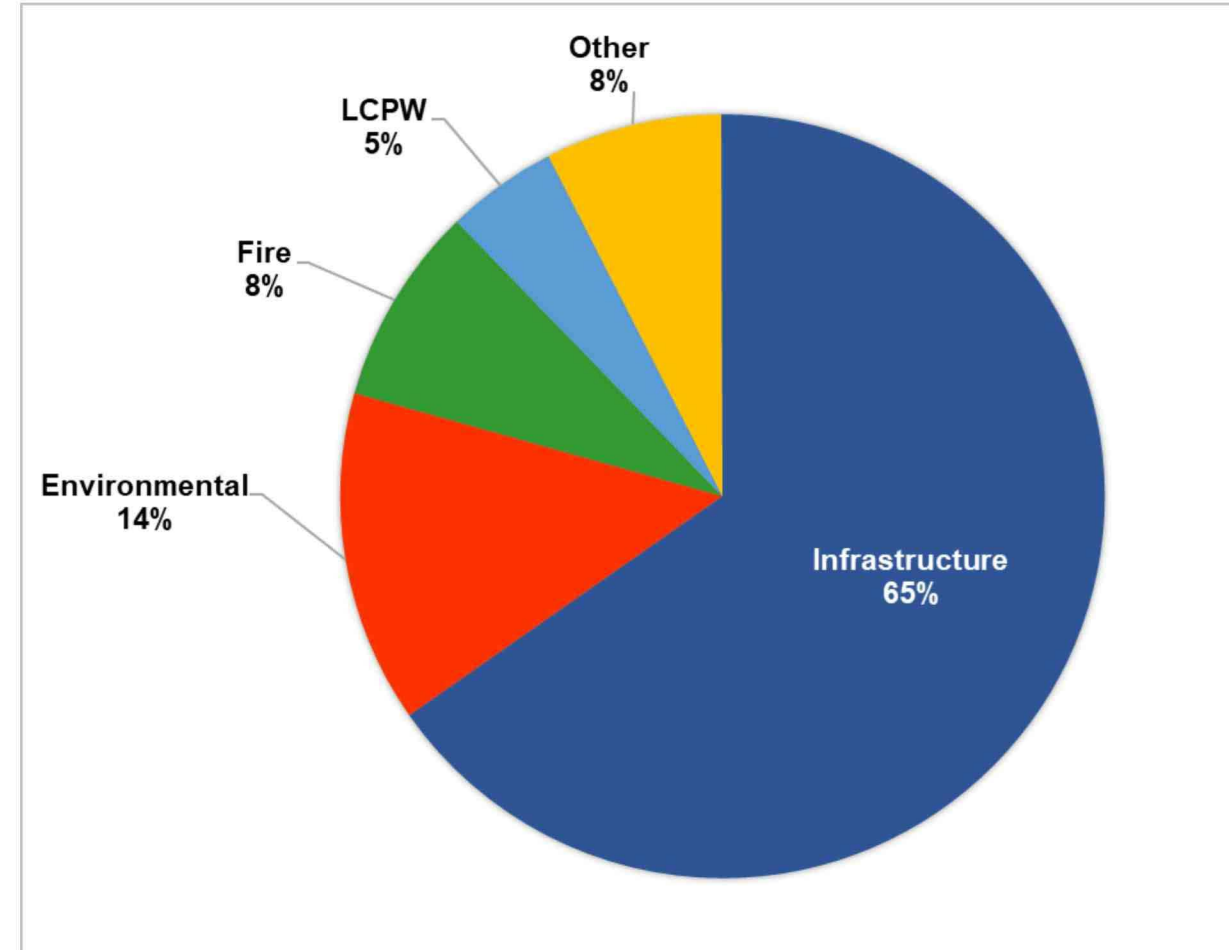
Current year changes:

- Manager of Finance/ Deputy Treasurer position added
- Fire Admin support move from Part-Time to Full-Time. Currently the position is shared with Admin/Finance
- Labourer will be hired for the Works department
- Asset Management Coordinator position added
- Planning position added
- Student employees being added in building and planning to assist with summer workload
- Vacant positions during the year are keeping actuals lower than budget



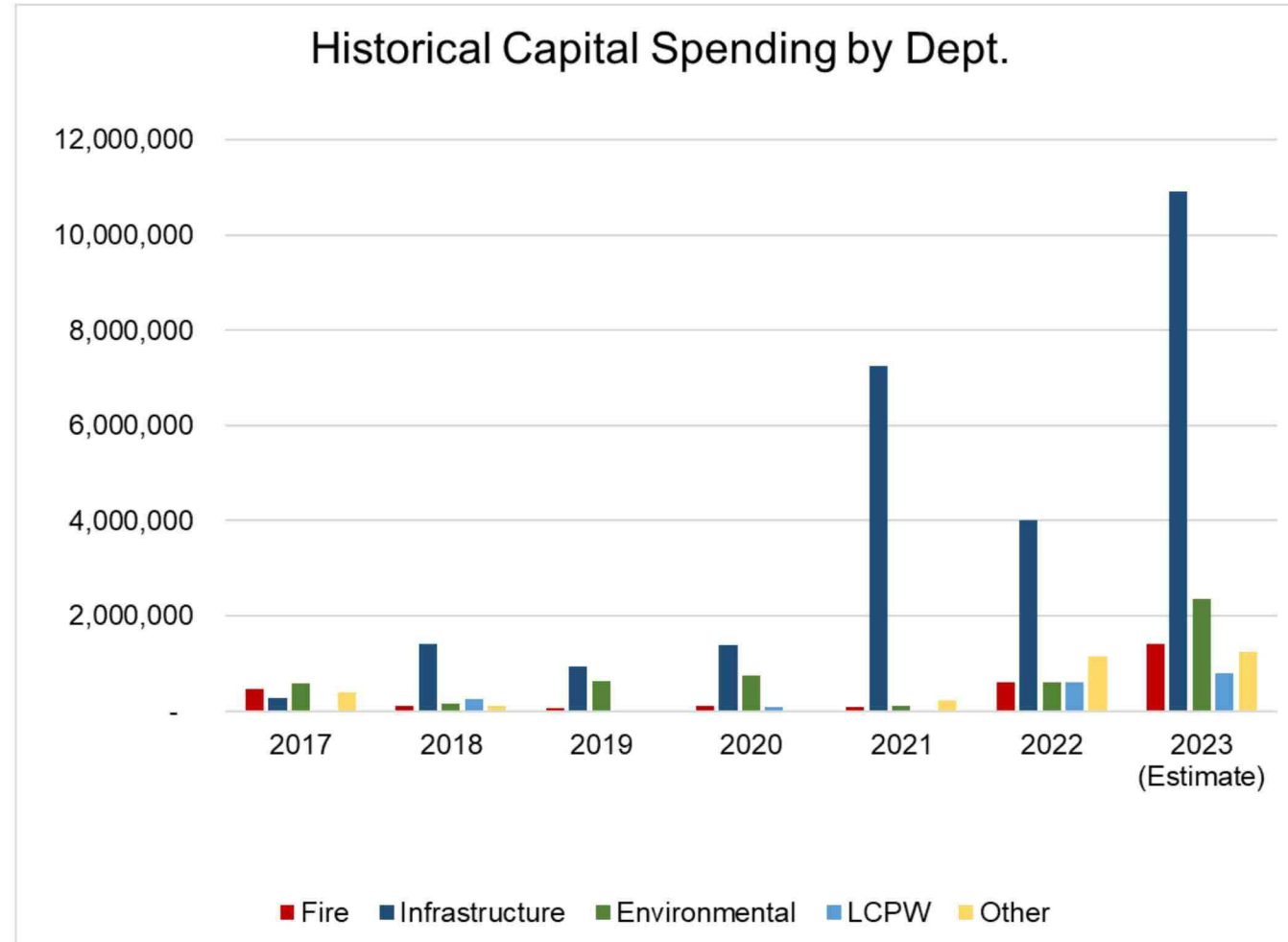
2023 Capital Cost Breakdown (By Dept.)

- Roads Capital increase of 51.7% (3.7M)
 - \$6M deferred from 2022
 - Main projects include: Ramara Road 47 (6M), Con 9 Box Culvert (1.5M), 47-Con 1 to Simcoe Road – Hotmix (1.15M) and multiple smaller Slurry and Hotmix projects.
- Fire Capital increase of 41.2% (410K)
 - 488K for rescue 1, 700K for Pump 1
- Enviro. Capital increase by 81.5% (\$1.06M)
 - 989K of deferred from 2022
 - 2.8M of Capital recommended by OCWA - 2.3M of Capital being presented in 2023 budget
 - Water Tower re-lining being was deferred to this year during 2022 budget preparation



2023 Capital Purchase Highlights

- Microphones and chairs for Council chamber \$31,200
- Fire Rescue vehicles \$921,000
- Fire breathing apparatus \$408,000
- Building vehicle \$40,000
- Roads Tandem replacement \$400,000
- Ramara Rd 47 construction \$6M
- Lagoon City/Brechin water tower interior coating \$625,000
- I&I work will continue in 2023 at an amount of \$234,400
- Construction of industrial park road \$665,000 (covered from sale of industrial park lots)



Other Capital project highlights

Project	Dept.	Description	Budgeted Cost
Fire rescue equipment	Fire	Rescue/ventilation saws, Ice Commander suits, Tanker Shuttle	\$19,000
Bunker suits	Fire	Yearly allocation from \$24,000 to \$26,000	\$26,000
Capital Planning	Plan.	Brechin secondary plan, Atherley/Rama road secondary plan and official plan updates	\$275,000
Playgrounds	Infra.	Bluebird/Lagoon City	\$150,000
Slurry	Infra.	Multiple roads	\$192,300
Building renovations	Rec	Washrooms, accessible doors, leaking roof	\$100,000
Sewer pumping station upgrades	Enviro.	Pumping station #4 at Lagoon City	\$345,000
Wastewater treatment plant upgrades	Enviro.	Bayshore	\$120,000
LCPW Equipment	LCPW	Balance of 2022 Projects: Purchase of new harvester, conveyor, and additional clean flow systems	\$440,000

Projects removed from 2023 Budget

Dept.	Project Description	Budgeted cost
Infra.	Winchester Street - Creighton To Park & Parking Lot - Surface Treat	\$ 16,500.00
Infra.	Lone Birch - Maple to West End	\$ 16,200.00
Infra.	Con A - 47 to Sdrd 15 - Slurry	\$ 22,100.00
Infra.	Con 2 - Lakeshore to 47 - slurry	\$ 13,000.00
Infra.	Con 7 - Sdrd 20 to Louis - Slurry	\$ 79,000.00
Infra.	Con 7 - Louis to Sdrd 15 - Slurry	\$ 44,000.00
Infra.	Con 7 - Sdrd 15 to Hwy 12 - Slurry	\$ 65,000.00
Infra.	McRae Park Road - Muley Pt to West End	\$ 100,000.00
Infra.	South River Road - 169 to end - Slurry	\$ 23,450.00
Infra.	Stephen Drive - Ramara Rd 47 to end - Slurry	\$ 25,000.00
Infra.	Con A - Tracks to James Dick - Hotmix	\$ 110,000.00
Infra.	Simcoe Road - 47 to Laguna - Hotmix	\$ 100,800.00

Projects removed from 2023 Budget

Dept.	Project Description	Budgeted cost
Infra.	Lovely Day	\$ 70,000.00
Infra.	Conc Rd 6 Crossing update	\$ 160,000.00
Enviro.	Roof at Sprayfields	\$ 10,000.00
Enviro.	Bayshore WW - Bayshore East SPS - Pump Replacements	\$ 20,000.00
Enviro.	Bayshore WTP - Reservoir inspection	\$ 6,000.00
Enviro.	Bayshore Water Distribution - Paint Hydrants program	\$ 7,000.00
Enviro.	Bayshore WWTP - Berm work across west side of pond, survey of the site shows the berm is to low and any plugging of the cross culvert between the two ponds could result in breach of the lagoon.	\$ 20,000.00
Enviro.	Bayshore WWTP - Upgrade WWTP based on Environmental Assessment (reduced from \$250,000 to \$120,000 to reflect the portion taking place in 2023)	\$ 130,000.00
Enviro.	Lagoon City/Brechin - WWTP - SPS #6 - pump rehabilitation	\$ 15,000.00
Enviro.	Knob Hill/Sommerset - Distribution system planning for replacement of system pipping	\$ 20,000.00

Projects removed from 2023 Budget

Dept.	Project Description	Budgeted cost
Enviro.	Lagoon City / Brechin WWTP - Replace steel grating over uv trough with aluminum grating. Grating needs to be removed regularly and it is very heavy creating a health and safety risk.	\$ 5,000.00
Enviro.	Lagoon City/ Brechin WWTP - Replace damaged/ old exterior lights	\$ 10,000.00
Enviro.	Lagoon City / Brechin WWTP - Digester Roof	\$ 135,000.00
Enviro.	Lagoon City / Brechin WWTP - Head works engineering design	\$ 225,000.00
Enviro.	Lagoon City / Brechin WWTP - Automation Study	\$ 35,000.00
Enviro.	Lagoon City Water Distribution System - Painting Hydrants program	\$ 7,000.00
Enviro.	Lagoon City Water Distribution System - Hydrant replacement	\$ 50,000.00
Enviro.	Lagoon City WTP - Complete automation study	\$ 10,000.00
Enviro.	Lagoon City WTP - Filter media replacement	\$ 10,000.00
Enviro.	Lagoon City WTP - Clearwell bypass valve replacement	\$ 10,000.00
Enviro.	Lagoon City Water distribution - Flushing machines	\$ 40,000.00
Enviro.	Lagoon City/Brechin Water Tower - New communication tower and plant for level monitoring	\$ 20,000.00

Projects removed from 2023 Budget

Dept.	Project Description	Budgeted cost
Enviro.	Park Lane WTP - Waste Tank Level monitoring	\$ 10,000.00
Enviro.	South Ramara Water - Installation of auto-flusher at the end of watermain supplying the small subdivision.	\$ 40,100.00
Enviro.	South Ramara WTP - New Filter Effluent Pump	\$ 6,000.00
Enviro.	South Ramara WTP - Purchase Spare Pump (Distribution)	\$ 10,000.00
Enviro.	Val Harbour WTP - HLP upgrade project (includes engineering) (decreased to reflect portion occurring in 2023)	\$ 109,000.00
Enviro.	All Water Distribution Systems - Valve replacement program (reduced from \$50,000)	\$ 25,000.00
TOTAL		\$ 1,830,150.00

2023 Budget Summary

Department	2023 BUDGET		2022 BUDGET		Total % Change	
	Revenues	Expenses	Revenues	Expenses	Expense Increase	% of budget
Council	0	366,400	(40,000)	312,261	17.34%	1.04%
Admin	(2,408,100)	5,456,200	(2,281,700)	4,974,187	9.69%	15.54%
Fire	(631,200)	2,793,700	(630,200)	2,396,813	16.56%	7.96%
Building	(679,400)	679,400	(449,300)	629,056	8.00%	1.93%
Planning	(1,246,200)	1,511,400	(1,203,000)	1,416,235	6.72%	4.30%
Ec D	0	25,000	0	20,000	25.00%	0.07%
Roads	(7,996,600)	15,706,100	(4,978,499)	12,693,578	23.73%	44.73%
Rec	(371,800)	684,900	(274,000)	546,511	25.32%	1.95%
Bylaw/K9	(220,300)	518,400	(121,500)	444,477	16.63%	1.48%
Environmental	(5,137,700)	5,137,700	(3,860,561)	3,860,561	33.08%	14.63%
Comm Policing	(3,600)	3,600	(4,100)	4,100	-12.20%	0.01%
Medical Centre	(55,500)	143,600	(35,000)	128,900	11.40%	0.41%
LCPW	(1,440,100)	1,440,100	(1,455,125)	1,455,125	-1.03%	4.10%
Udney CC	(43,600)	43,600	(28,700)	28,700	51.92%	0.12%
Longford CC	(42,100)	42,100	(21,000)	21,000	100.48%	0.12%
Atherley CC	(11,200)	11,200	(8,200)	4,755	135.54%	0.03%
Brechin CC	(14,600)	14,600	(16,400)	16,400	-10.98%	0.04%
Brechin & Beyond	(16,000)	16,000	(24,000)	24,000	-33.33%	0.05%
Library	(517,700)	517,700	(469,953)	469,953	10.16%	1.47%
TOTAL	(20,835,700)	35,111,700	(15,901,238)	29,446,610	19.24%	100%

2023 Budget Summary

Budget Summary	2022 Actual	2022 Budget	2023 Budget
Fixed Costs			
Wages and Benefits	6,001,891	5,894,602	6,670,200
Other	1,541,218	2,174,857	2,132,800
Insurance	524,247	566,220	661,200
Materials	1,411,650	1,452,301	1,516,900
OPP	1,687,367	1,708,358	1,733,600
Contracted Services	4,504,784	4,444,288	4,429,600
Debt and Interest	400,744	733,285	758,500
Total Fixed Costs	16,071,903	16,973,911	17,902,800
Budgeted Reserve Transfers			
To Reserves	772,837	715,000	495,400
From Reserves	(5,317,000)	(5,217,047)	(10,244,200)
Total	(4,544,163)	(4,502,047)	(9,748,800)
Capital			
Infrastructure	3,070,052	7,196,500	10,915,400
Fire	578,542	996,000	1,406,000
Admin	70,434	150,000	35,000
Council	0	0	31,200
Recreation	1,754	42,000	120,000
Environmental	522,463	1,296,000	2,351,900
Other	678,833	2,077,200	1,854,000
Total Capital	4,922,078	11,757,700	16,713,500
Total	21,766,817	29,446,611	35,111,700
Total Taxes Per 100K		\$ 548	\$ 568
Municipal Tax Rate		0.548464%	0.567620%
Tax Rate Increase(Municipal)			3.50%

2023 Council Budget

Council Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Reserves	(40,000)	(40,000)	0
Revenue Total	(40,000)	(40,000)	0
Expense			
Capital	0	0	31,200
Insurance	5,000	5,227	5,800
Materials	4,450	18,097	4,800
Other	57,300	53,961	17,700
Reserves	0	0	18,500
Salary	229,111	219,957	257,300
Utilities	1,400	1,258	1,100
Training/ Mileage	15,000	16,612	30,000
Expense Total	312,261	315,111	366,400
Grand Total	272,261	275,111	366,400

2023 Administration Budget

Administration Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Development Charge	0	(309,211)	0
Grant	(1,224,100)	(1,184,084)	(1,135,100)
Other	(147,600)	(412,469)	(248,100)
Pits & Quarry Revenue	(380,000)	(444,407)	(444,400)
POA Revenue	(50,000)	(6,556)	(50,000)
Reserves	0	0	(10,000)
Tax Revenue	(480,000)	(723,170)	(520,500)
Revenue Sum	(2,281,700)	(3,079,897)	(2,408,100)
Expense			
Capital	150,000	70,434	35,000
Contracted services	343,599	508,343	462,700
Debt Payments	116,000	0	140,700
Grants	502,733	471,550	629,700
Insurance	73,000	56,991	64,000
Interest/ Bank charges	144,400	146,684	144,500
Materials	257,850	112,517	124,800
OPP	1,708,358	1,687,367	1,733,600
Other	5,000	3,095	5,000
Reserves	284,000	284,000	405,000
Salary	1,357,447	1,405,107	1,678,400
Training/ Mileage	30,000	23,329	30,000
Vehicle	1,800	2,070	2,800
Expense Sum	4,974,188	4,771,486	5,456,200
Grand Total	2,692,488	1,691,589	3,048,100

2023 Fire Budget

Fire Services Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Reserves	(615,000)	(615,000)	(591,000)
Revenue	(15,200)	(26,774)	(40,200)
Tax Revenue	0	0	0
Revenue Total	(630,200)	(641,774)	(631,200)
Expense			
Admin Contracted Services	83,000	74,828	91,300
Admin Insurance	40,000	35,851	40,000
Admin Materials	77,600	47,713	82,200
Admin Mileage/Training	25,000	3,969	10,000
Admin Wages	316,109	345,536	367,200
Disaster Relief	0	0	0
Emergency Measures	6,500	1,603	6,500
Fire Prevention	16,130	9,580	18,100
Radio	18,445	17,713	23,100
Reserves	150,000	150,000	0
Station 1 Costs	47,500	44,718	56,700
Station 2 Costs	45,200	37,193	40,000
Station 3 Costs	31,500	27,330	31,000
Training	60,000	59,057	70,000
Vehicles	103,829	87,491	126,800
Volunteer FF	30,000	4,806	40,000
Volunteer FF - Wages	350,000	368,919	384,800
Expense Total	1,400,813	1,316,308	1,387,700
Capital			
Misc Equipment	165,000	91,447	70,000
Protective Gear	36,000	32,436	408,000
Station	180,000	37,026	7,000
Vehicles	615,000	267,632	921,000
Capital Total	996,000	428,542	1,406,000
Grand Total	1,766,613	1,103,076	2,162,500

2023 Building Budget

Building	2022 Budget	2022 Actual	2023 Budget
Revenue			
Fees and Charges	(1,800)	(1,595)	(1,000)
Misc	(500)	0	(10,000)
Permits	(310,000)	(653,556)	(505,000)
Reserves	(45,000)	(45,000)	(101,700)
Septic Reinspection	(92,000)	(130,200)	(61,700)
Revenue Total	(449,300)	(830,351)	(679,400)
Expense			
Building Contracted Insurance	8,000	9,918	12,300
Building Contracted Services	4,500	2,486	4,500
Building Materials	19,650	18,605	20,300
Building Other	500	3,797	0
Building Salary	423,686	435,684	527,000
Building Training	10,000	7,857	10,000
Building Vehicles	6,220	6,211	11,500
Capital	50,000	37,454	52,500
Reserves	15,000	15,000	0
Septic Reinspection	91,500	113,869	41,300
Expense Total	629,056	650,880	679,400
Grand Total	179,756	(179,471)	0

2023 Planning Budget

Planning Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Development charges	0	0	(168,700)
Fees and Charges	(153,000)	(286,389)	(262,500)
Industrial Park	0	12,864	0
Reserves	(1,050,000)	(1,050,000)	(815,000)
Tax Revenue	0	0	0
Revenue Total	(1,203,000)	(1,323,525)	(1,246,200)
Expense			
Capital	1,050,000	71,190	940,000
Contracted Services	37,200	138,320	60,300
External Billing	70,100	244,508	180,500
Insurance	9,000	19,585	29,000
Materials	4,250	10,616	5,800
Other	0	(525)	0
Salary	236,685	253,772	288,300
Training/ Mileage	9,000	3,454	7,500
Expense Total	1,416,235	740,919	1,511,400
Grand Total	213,235	(582,606)	265,200

2023 Economic Development Budget

Economic Development Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
ECON DEV - Cty Grant	0	-	-
RED - OMAFRA - Branding Grant	-	-	-
From Reserves	0	-	-
Revenue Total	0	-	-
Expense			
Donations - Lake Country	20,000	20,000	0
ECON DEV - Wages	-	-	-
CPP	-	-	-
EI	-	-	-
OMERS	-	-	-
EHT	-	-	-
Benefits	-	-	-
WSIB	-	-	-
Advertising	-	-	-
Conf/Train/Mileage/Meals	-	0	0
Contract Serv-Gen	0	300,814	25,000
Materials & Supplies	-	-	-
Atherley Narrows Feasability Study	-	-	-
To reserves	-	-	-
Expense Total	20,000	320,814	25,000

2023 Roads Budget

Roads Budget(By Job)	2022 Budget	2022 Actual	2023 Budget
Revenue			
Grants	(1,978,499)	(652,132)	(1,321,600)
Reserve	(3,000,000)	(3,000,000)	(6,675,000)
Revenue Sum	(4,978,499)	(3,652,132)	(7,996,600)
Expense			
Admin	1,293,878	1,127,872	1,146,100
Bridges/Culverts	141,650	101,582	131,300
Brush & Trees	139,100	150,211	157,100
Capital	7,196,500	3,070,052	10,915,400
Debris and Litter	16,980	17,350	22,000
Ditching	213,700	343,447	195,200
Dust Control	179,650	180,481	187,500
Flood Relief	14,550	3,158	6,300
Frost Heaves	157,750	3,595	89,800
Grading	189,300	157,506	149,200
Grass Mowing	20,465	25,780	22,800
Gravel Patch	401,200	394,427	424,700
Line Painting	28,724	22,492	30,800
Mosquito Control	56,431	49,006	55,400
Parking Lots	24,100	20,003	19,100
Parks	130,450	89,566	113,100
Patrolling	32,750	59,114	50,300
Pavement Patch	486,700	240,192	312,800
Reserves	0	0	0
Safety Devices	253,680	163,368	127,600
Sanding	358,050	256,272	336,100
Shoulder Maintenance	34,650	3,355	22,500
Sidewalks	38,200	11,481	12,900
Street Lights	30,000	42,569	40,000
Sweeping	90,000	56,849	77,500
Vehicle	464,500	639,917	589,900
Winter Control - Plowing	309,050	141,239	212,700
Winter Patrol	44,300	27,749	39,800
Other	38,730	49,573	33,000
Drains	60,000	5,860	51,500
Works Yard	248,540	160,041	133,700
Expense Sum	12,693,578	7,614,105	15,706,100
Grand Total	7,715,079	3,961,973	7,709,500

2023 Roads Budget

Roads Budget(by Expense)	2022 Budget	2022 Actual	2023 Budget
Revenue			
Grant	(1,978,499)	(652,132)	(1,321,600)
Reserves	(3,000,000)	(3,000,000)	(6,675,000)
Revenue Total	(4,978,499)	(3,652,132)	(7,996,600)
Expense			
Capital	7,196,500	3,070,052	10,915,400
Contracted Services	1,756,700	1,263,217	1,266,600
Insurance	264,900	238,261	314,800
Internal Charge	447,000	7,584	9,100
Maintenance	1,000	2,390	2,000
Materials	1,009,700	1,127,677	1,184,800
Other	24,800	24,692	26,000
Reserves	0	0	0
Salary	1,845,478	1,729,138	1,815,400
Training/ Mileage	25,000	20,393	30,000
Vehicle	122,500	130,701	142,000
Expense Total	12,693,578	7,614,105	15,706,100
Grand Total	7,715,079	3,961,973	7,709,500

Infrastructure Capital Projects 2023

Roads				
Projects	Description	From	To	Cost
Street lights				\$ 7,000.00
Ramara Road	Engineering	Stone Gate Road	Concession Road 1	\$ 6,000,000.00
Municipal Drains				\$ 15,000.00
Box Culvert	Concession 9			\$ 1,500,000.00
Bridge Assessment	OSIM Bridge Inspection	All Bridges and Culverts over 3 Meters		\$ 20,000.00
Bridge Assessment & Engineering	18 and 19	Lagoon City		\$ 25,000.00
Lake Ave	Slurry seal	Poplar	Beaver Trail	\$ 24,000.00
Ellen St	Slurry seal	Winchester	Creighton	\$ 7,000.00
Fairgrounds	Slurry seal	Flat Rapids East 300M		\$ 19,000.00
Lakeshore	Slurry seal	Con 1	Con A	\$ 56,500.00
Paget	Slurry seal	Creighton	Winchester	\$ 9,100.00
Hilltop	Slurry seal	McCrae Park Rd	Lakeview	\$ 5,600.00
Parkside	Slurry seal	McCrae Park Rd	Lakeview	\$ 21,000.00
Lakeview	Slurry seal	West End	East End	\$ 8,100.00
Oakridge	Slurry seal	169	Pineridge	\$ 42,000.00
Winchester St	Surface Treatment	Creighton	Park & Parking lot	\$ 17,000.00
Wellington	Surface Treatment	Paget	Patricia	\$ 43,000.00
William St	Surface Treatment	Fountain	End	\$ 13,000.00
Fountain Drive	Surface Treatment	Plum Point	West End	\$ 55,500.00
Longford Mills	Hotmix	Rama Rd	East End	\$ 83,300.00
Edgehill	Hotmix	Bonnie Beach	East End	\$ 68,000.00
Fairgrounds	Hotmix	169	Brooks	\$ 137,500.00
Harrys Lane	Hotmix	Edgehill Rd	South End	\$ 47,000.00
Leo Crescent	Hotmix	Edgehill Rd	South End	\$ 29,600.00
47	Hotmix DBL Lift	Con 1	Simcoe Road	\$ 1,150,000.00
Tuppy Drive	Hotmix	Edgehill Rd	South End	\$ 30,000.00
Victoria Park Rd (in conjunction with Rama	Hotmix	Williams Road	North End	\$ 74,600.00
Simcoe Road	Hotmix	Tracks	47	\$ 212,000.00
Total Road Construction				\$ 9,719,800.00

Equipment		
Projects	Description	Cost
Capital tools	Yearly allowance for replacement	\$ 20,000.00
2 Way Radio	Yearly allowance for replacement	\$ 5,000.00
Vehicles	Purchase Pick-up #61 from Building, Tandem ordered in 2022, Replacement plow, Replacement of one Ton, Replacement of Lawn Mower, Replacement Pickup Sander , Replacement of Water Tank Sprayer, 3/4ton Snow Plow 15K	\$ 900,000.00
Playgrounds	Bluebird/Lagoon City	\$ 150,000.00
Outdoor sport court	Lovely Day Park	\$ 100,600.00
Total Equipment		\$ 1,175,600.00

Building		
Projects	Description	Cost
Yard 1	Building renovations	\$ 20,000.00
Total Buildings		\$ 20,000.00
Total Capital for Infrastructure		\$ 10,915,400.00

2023 Recreation Budget

Recreation Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Grant	0	(18,388)	(78,500)
Other	(69,000)	(54,748)	(50,300)
Reserves	(20,000)	(20,000)	0
Trails revenue	(132,000)	(79,538)	(150,000)
User Fees	(53,000)	(76,419)	(93,000)
Revenue Total	(274,000)	(249,092)	(371,800)
Expense			
Capital	42,000	1,754	120,000
Day Camp	0	2,210	2,200
Day Camp - Wages	83,033	39,386	58,300
RCC Building Maint	32,350	54,819	60,900
RCC Contracted Services	12,500	9,126	10,500
RCC Insurance	12,000	9,930	13,500
RCC Materials	1,000	1,941	1,600
RCC Salary	33,950	19,044	35,000
RCC Training	2,000	1,284	2,000
Rec Admin Contracted Services	4,000	0	0
Rec Admin Other	2,000	2,913	3,600
Rec Admin Training	0	261	500
Rec Admin Wages	165,837	141,241	197,300
Seasonal Programs	8,500	7,155	8,000
Seasonal Programs - Wages	5,541	16,221	11,700
Swimming	5,800	0	5,800
Trails	132,000	132,097	150,000
Trails	0	0	0
Youth Committee	4,000	50	4,000
Expense Total	546,511	439,433	684,900
Grand Total	272,511	190,341	313,100

2023 Bylaw Budget

Bylaw Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Other	(22,000)	(26,408)	(20,000)
Grant	0	(2,639)	(5,800)
User Fees	(99,500)	(197,897)	(194,500)
Reserve	0	0	-
Revenue Total	(121,500)	(226,944)	(220,300)
Expense			
Contracted Services	34,200	8,135	23,300
Insurance	6,000	950	1,800
Legal Fees	4,600	3,305	5,200
Materials	4,600	4,331	6,100
Other	3,000	4,763	3,000
Salary	374,407	367,167	403,800
Training/ Mileage	2,500	3,095	4,000
Vehicles	1,170	158	1,200
Reserves	-	-	70,000
Expense Total	430,477	391,903	518,400
Capital			
Capital	14,000	0	0
Capital Total	14,000	0	0
Grand Total	322,977	164,959	298,100

2023 Environmental Budget

Environmental Services - Sub Debt	2022 Budget	2022 Actual	2023 Budget
Revenue			
Interest Income (Brechin Sewer Offset)	(47,013)	(44,370)	(37,800)
Misc Revenue	(53,610)	(34,730)	(31,800)
Penalty and Interest	(30,000)	(44,705)	(45,000)
Reserves	(562,047)	(562,047)	(1,667,100)
Sewer Charges	(1,492,374)	(1,430,427)	(1,616,800)
Solar Panels	(30,000)	(30,384)	(26,000)
Source Water Protection	0	0	0
Water Charges	(1,645,516)	(1,530,338)	(1,713,200)
Revenue Total	(3,860,560)	(3,677,001)	(5,137,700)
Expense			
Admin	97,632	268,852	268,900
Brechin Sewer Interest	181,967	181,967	175,400
Brechin Sewer Principal	110,121	0	116,700
Capital	1,296,000	522,463	2,351,900
Lake Simcoe Protection	3,000	0	0
Reserves	0	0	0
Solar Panels	1,200	0	1,000
Source Water Protection	12,410	0	0
Vehicle Costs	0	3,288	0
Wastewater Treatment	823,497	758,802	873,800
Wastewater Collection	186,500	43,901	31,400
Water Distribution	212,000	142,399	156,000
Water Tower	5,000	5,685	6,000
Water Treatment	931,233	1,099,016	1,156,600
Expense Total	3,860,561	3,026,372	5,137,700
Grand Total	1	(650,629)	0

2023 Environmental Budget

Environmental - Accounts	2022 Budget	2022 Actual	2023 Budget
Revenue			
Interest Income (Brechin Sewer Offset)	(47,013)	(44,370)	(37,800)
Misc Revenue	(53,610)	(34,730)	(31,800)
Penalty and Interest	(30,000)	(44,705)	(45,000)
Reserves	(562,047)	(562,047)	(1,667,100)
Sewer Charges	(1,492,374)	(1,430,427)	(1,616,800)
Solar Panels	(30,000)	(30,384)	(26,000)
Source Water Protection	0	0	0
Water Charges	(1,645,516)	(1,530,338)	(1,713,200)
Revenue Total	(3,860,560)	(3,677,001)	(5,137,700)
Expense			
Brechin Sewer Interest	181,967	181,967	175,400
Brechin Sewer Principal	110,121	0	116,700
Capital - Other	1,296,000	522,463	2,351,900
Contracted Services	1,788,289	1,916,615	2,042,400
Insurance	107,700	102,494	126,700
Interest	71,326	71,038	67,700
Materials	29,500	38,708	38,600
Other	150,000	0	0
Principal Debt	108,415	0	112,400
Reserves	0	0	0
Salary	17,242	189,798	105,900
Stormwater Ponds	0	0	0
Vehicle Costs	0	3,288	0
Expense Total	3,860,561	3,026,372	5,137,700
Grand Total	1	(650,629)	0

WATER AND WASTEWATER CAPITAL 2023

Facility/System	Identified Work	Year	2023
Bayshore WWTP	Engineering	Ongoing	\$ 50,000
Lagoon City-Brechin WWTP	New Wet end on Effluent pump	2022	\$ 10,000
Lagoon City-Brechin WWTP	Polymer stoage tank	carry over from 2022 and increased budget	\$ 70,000
Lagoon City-Brechin WWTP	Plant monitoring uprades	carry over from 2022	\$ 25,000
Lagoon City SPSs	SPS # 4 upgrades	2022 not completed	\$ 345,000
Lagoon City SPSs	SPS #2 refurbishment	Carry over from 2022 and increased budget	\$ 230,000
Lagoon city WTP	Filter media replacement	Carry over from 2022	\$ 10,000
South Ramara WTP	Spare raw water pump	Carry over from 2022	\$ 5,000
South Ramara WTP	Filter media replacement	Carry over from 2022	\$ 10,000
Township project	Water Tower shed	2023	\$ 20,000
Township project	Roof at Sprayfields	2023	\$ 10,000
Township project	Parklane roof	2023	\$ 5,000
Township project	Environmental yard 2 A/C & furnace	2023	\$ 8,000
All Collection Systems	Inflow and infiltration (I&I) reduction program to reduce excess flows into the sanitary system. Flow monitoring has confirmed that significant quantities of extraneous flow enters the collection system. This flow costs money to pump and treat, and takes up capacity at facilities that could otherwise be used for servicing people. I&I enters through manholes, sewer joints and/or defects, as well as laterals (public or private side) and is addressed through a range of activities from localized spot repairs using injection grouting to cure-in-place pipe liners that run from manhole to manhole (a 'full length liner'). Program of \$100,000 per year for 2 years, then reducing to \$50,000 per year is suggested with funds to be used on an as needed basis. Program should be evaluated on a continuous basis to understand return on investment. Budget estimates are as follows: - CCTV \$5 to \$10 per m of mainline sewer + \$300 per lateral inspection - Spot Repairs \$1,000+ each depending on size/complexity - Lateral Repairs \$5,000 to \$10,000 depending on size/complexity - Full Length Liner \$400 per m Approximately 13 km of sanitary sewers to inspect. Typical catchment with 4 km of pipes: \$40,000 for CCTV, \$10,000 for lateral inspections and \$100,000 allowance for repairs/rehabilitation = \$35 to \$40 per m all in. Total of approximately \$500,000 to do 10 km of	2022 & 2023	\$ 234,400
All Collection Systems (continued)	It is recommended to start with the Bayshore collection system to reduce the volume of wastewater that needs to be sprayed at the WWTP.	2022 & 2023	

WATER AND WASTEWATER CAPITAL 2023

Facility/System	Identified Work	Year	2023
All Facilities	<p>Energy Efficiency Program. Initial site observations have identified a number of potential opportunities to bring annual savings to the Township in the form of reduced energy consumption. These include:</p> <ul style="list-style-type: none"> - Insulating process piping in the water plants to reduce heating costs (which can also reduce condensation in the summer and slow corrosion rates) - Adding additional insulation or other physical weather protection materials - Installing more energy efficient equipment. <p>It is recommended that the Township allocates appropriate budget per year to support this energy reduction programs. However, it is also recommended that the Township receives energy reduction calculations that clearly demonstrate a reasonable payback period for each proposed project prior to approving funding. The success of the initial projects should be evaluated and used to adjust the funding for this program. It should be noted that the IESO provides grants to support some of the projects that would be covered in this program.</p>	Ongoing	
Bayshore SPSs	Bayshore East SPS - Pump Replacements	Declined for 2022 and 2023	\$ — 20,000
Bayshore WTP	Reservoir inspection	2023	\$ — 6,000
Bayshore Distribution	Paint Hydrants program	2023	\$ — 7,000
Bayshore WTP	Major Maintenance Items: Analyzer replacement, Flow Meter replacements, Plant computer and switch gear and Well Rehabs	2023	\$ 13,000
Bayshore WWTP	Berm work across west side of pond, survey of the site shows the berm is to low and any plugging of the cross culvert between the two ponds could result in breach of the lagoon.	2023	\$ — 20,000
Bayshore WWTP	Upgrade WWTP based on Environmental Assessment	2023. Was \$250,000 adjusted to reflect what can be done in 2023	\$ 120,000
Brechin SPSs	SPS #6 - pump rehabilitation	2023	\$ — 15,000
Davy Drive WTP	Major Maintenance Items: Analyzer replacement, Flow Meter replacements, Plant computer and switch gear, and Well rehabs	2023	\$ 14,000
Davy Drive WTP	Reservoir ROV inspection/ cleaning and cathodic inspection (2y)	2023	\$ 10,000
Knob Hill/ Sommerset	Distribution system planning for replacement of system piping. The system has experienced a large number of breaks in the last year as a result of pipe and appurtences failures. Future planning / engineering for system replacement should be started.	2023	\$ — 20,000
Lagoon City / Brechin WWTP	Plant 2 Screw pump inspections.	2023	\$ 10,000

WATER AND WASTEWATER CAPITAL 2023

Facility/System	Identified Work	Year	2023
Lagoon City / Brechin WWTP	Replace steel grating over uv trough with aluminum grating. Grating needs to be removed regularly and it is very heavy creating a health and safety risk.	2023. Will be done internally with minimal cost	\$ 5,000
Lagoon City/ Brechin	Replace damaged/ old exterior lights	2023. Will be done internally with minimal cost	\$ 10,000
Lagoon City / Brechin WWTP	Digester Roof	2023	\$ 135,000
Lagoon City / Brechin WWTP	Side Aerator and float system	2023	\$ 20,000
Lagoon City / Brechin WWTP	Health and safet defincies repair (electrical repair, safety grating/ railings)	2023	\$ 20,000
Lagoon City / Brechin WWTP	Head works engineering design. The current headworks is outdated and doesn't support autmated operations that allow for vaiiatons in flow and could affect plant operations with development.	2023	\$ 225,000
Lagoon City / Brechin WWTP	Automation study. Currently all aspects of the facility are manaully operated which has a great impact on a facilities abiltiy to adapt to change. Current growth projections show the facility population serviced nearly doubling. Prudent planning on plant operations to support this is important.	2023	\$ 35,000
Lagoon City / Brechin WWTP	Major Maintenance Items: Blower Refurbishment, Blower Replacements, Aerator replacements, Flow Meters, Analyzer replacements, Chemical Pumps and Clarifier 1 drive motor and pulleys	2023	\$ 15,000
Lagoon City Distribution System	Painting Hydrants program	2023	\$ 7,000
Lagoon City Distribution System	Hydrant Replacement Program. The current hydrants are original to distribution system. In the past few years there have been more hydrants that have started to failure and require replacement. It is recommended that annual funding of \$50,000 which would cover approximately 5 hydrants replacements. There are a total of 100 hydrants in the Brechin/Lagoon City system, so at this funding level it would take 20 years to replace all of the hydrants. This program can be accelerated if more failures begin to occur.	2023	\$ 50,000
Lagoon City SPSs	New electrical Panel Lift Station 3	Deferred from 2021	\$ 50,000
Lagoon City WTP	Lifting Device engineering Certification for beams, this is required for lifting/ changing highlift pumps	2023	\$ 10,000

WATER AND WASTEWATER CAPITAL 2023

Facility/System	Identified Work	Year	2023
Lagoon City WTP	<p>Pump Refurbishment Program. The water process pumps are all nearing the time when they will require replacement. There are eight total pumps: 3 Low Lift and 5 High Lift Pumps (3 duty pumps, 2 fire pumps). The smaller 5 hp Low Lift and 20/30 hp duty High Lift pumps are likely small enough that refurbishment of the pumps may not be cost effective. The larger 60 hp Fire Pumps could be appropriate for refurbishment. The cost of the Program represents installed budget prices to replace all pumps. A pump specialist should be consulted to determine which pumps make sense to refurbish versus replace. Budget prices are as follows:</p> <ul style="list-style-type: none"> - 5 hp LL pump = \$15,000 - 20 hp HL pump = \$35,000 - 30 hp HL pump = \$45,000 - 60 hp Fire Pump = \$90,000 	2023	\$ 50,000
Lagoon City WTP	Complete an automation study, followed by implementing the findings. Installation of automated and remote controls at treatment facilities can lead to improved service levels and help reduce risks. Issues can be detected quickly and interventions to minimize service disruptions can be completed much faster. This type of equipment also increase the plant performance data that is available to find real opportunities to reduce the costs of operating the facility.	2023	\$ 10,000
Lagoon City WTP	<p>Major Maintenance Items</p> <ul style="list-style-type: none"> - Analyzer Replacement - Flow Meter replacements - Plant computer and switch gear - Chemical pumps / panels 	2023	\$ 15,000
Lagoon City WTP	Filter media replacement - Media is 7 years old and requires periodic replacement to	2023	\$ 10,000
Lagoon City WTP	Clearwell bypass valve replacement.	2023	\$ 10,000
Lagoon City WTP	Milltronics sensor in low lift pump chamber.	2023	\$ 10,000
Lagoon City Distribution System	Flushing Machines	2023	\$ 40,000
Lagoon City/ Brechin Water Tower	Remove and replace interior coating (refer to Landmark report). Report indicates that this should be done soon to prevent more costly repairs.	2023	\$ 625,000
Lagoon City/ Brechin Water Tower	New communication method between tower and plant for level monitoring. Current system utilizes bell lines that failed approximately 6 times in 2022.	2023	\$ 20,000

WATER AND WASTEWATER CAPITAL 2023

Facility/System	Identified Work	Year	2023
Park Lane WTP	Major Maintenance Items - Analyzer Replacement - Flow Meter replacements - Plant computer and switch gear -Well rehabs	2023	\$ 9,000
Park Lane WTP	Reservoir inspection / cleaning and cathodic inspection	2023	\$ 10,000
Park Lane WTP	Waste Tank Level monitoring	2023	\$ 10,000
South Ramara Water Distribution	Installation of auto-flusher at the end of watermain supplying the small subdivision.	2023	\$ 40,100
South Ramara WTP	New Filter Effluent Pump	2023	\$ 6,000
South Ramara WTP	Purchase Spare Pump (Distribution)	2023	\$ 10,000
South Ramara WTP	Dechlorination System (new licence requirement)	2023	\$ 100,000
South Ramara WTP	Commission Milltronics unit for raw pump control/ scada intergration	2023	\$ 5,000
South Ramara WTP	Reservoir inspection	2023	\$ 7,500
South Ramara WTP	Major Maintenance Items - Analyzer Replacement - Flow Meter replacements - Plant computer and switch gear - Chemical pumps / panels - Filter Control valves	2023	\$ 10,000
Val Harbour WTP	Reservoir inspection	2023	\$ 6,000
Val Harbour WTP	High Lift Pumps (HLP) upgrade project (includes engineering design)	2023. Decreased budget from \$274,000 to \$165,000	\$ 165,000
Val Harbour WTP	Major Maintenance Items may include - Analyzer Replacement - Flow Meter replacements - Plant computer and switch gear - Well Rehabs	2023	\$ 10,000
All Distribution Systems	Valve replacement program.The iron components of the water distribution system corrode over time. Recent breaks in the system have all been around the secondary valves, and when exposed for breaks there is obvious signs of corrosion. A proactive program to replace valves is warranted.	2023 - Reduced budget from \$50,000 to \$25,000	\$ 25,000
Total removed			\$ 721,100
Total capital			\$ 2,351,900

2023 Community Policing Budget

COMMUNITY POLICING			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES			
Investment Income	0	(26)	0
Miscellaneous Revenue	-	-	0
Township Grant	(4,100)	0	(3,600)
From Bank or Reserves	-	-	0
TOTAL REVENUE	(4,100)	(26)	(3,600)
EXPENSES			
Printing & Advertising	0	0	0
Communications	1,400	1,462	1,400
Contract Serv-Gen	1,000	0	500
Insurance	100	64	100
Stationery	0	0	0
Misc - Speed board etc	0	0	0
9-1-1 Contracted Services	0	0	0
Communications	600	580	600
Rental Expense	1,000	549	1,000
TOTAL EXPENSES	4,100	2,655	3,600
(Surplus)/ Deficit	-	2,630	-

2023 Medical Budget

Medical Centre			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES	0	0	0
From reserves	0	0	(20,000)
Medical Centre - Rent	(29,000)	(29,000)	(29,500)
Miscellaneous Revenue	(6,000)	(5,970)	(6,000)
TOTAL REVENUES	(35,000)	(34,970)	(55,500)
EXPENSES			
Doctor Recruitment Costs	100,000	100,000	100,000
Conf/Train/Mileage/Meals	0	0	0
Cont Serv Grounds	5,000	1,521	3,000
Bldg Maint	5,000	21,965	5,000
Insurance	5,000	4,343	6,400
Legal	1,500	0	0
Taxes	3,700	0	0
Hydro	4,000	6,281	5,000
Heat Fuel-Propane	2,000	1,476	2,000
Water Usage	1,700	1,503	1,700
Misc	1,000	45	500
	128,900	137,136	123,600
CAPITAL			
Capital Medical Centre Office Equipment	0	0	0
Capital-Med Centre-Bldg Equipment	0	0	20,000
	0	0	20,000
TOTAL EXPENSES	128,900	137,136	143,600
(Surplus)/ Deficit	93,900	102,166	88,100

2023 LCPW Budget

LCPW - JOB	2022 Budget	2022 Actual	2023 Budget
Revenue			
Levy	(954,489)	(955,995)	(1,072,600)
Other	(636)	(566)	(7,500)
Reserves	(500,000)	(500,000)	(360,000)
Shorewall	0	0	0
Revenue Total	(1,455,125)	(1,456,561)	(1,440,100)
Expense			
Admin	141,340	148,795	157,800
Building Maintenance	12,300	30,631	10,000
Canal Maintenance	101,500	10,226	100,000
Capital	925,000	347,070	787,500
Ground Maintenance	70,688	45,310	73,900
Marine	5,997	17,632	6,600
Reserves	0	389,876	0
Vehicles	14,000	20,292	19,000
Weed Control	184,300	193,721	285,300
Expense Total	1,455,125	1,203,552	1,440,100
Grand Total	(0)	(253,009)	0

2023 LCPW Budget

LCPW - BY EXPENSE	2022 Budget	2022 Actual	2023 Budget
Revenue			
Levy	(954,489)	(955,995)	(1,072,600)
Other	(636)	(566)	(7,500)
Reserves	(500,000)	(500,000)	(360,000)
Shorewall	0	0	0
Revenue Total	(1,455,125)	(1,456,561)	(1,440,100)
Expense			
Capital - Bridge Repair	200,000	0	0
Capital - Marine Equipment	650,000	210,124	787,500
Capital - Shorewall Repair	0	0	0
Capital - Weed Control	75,000	136,946	0
Contracted Services	362,900	273,891	425,300
Insurance	18,000	24,058	28,000
Internal Charge	0	0	0
Materials	3,000	6,293	1,000
Other	2,500	64	1,000
Reserves	0	389,876	0
Salary	127,225	141,604	175,300
Trailing/ Mileage/Meals	2,500	0	2,500
Vehicle	14,000	20,696	19,500
Expense Total	1,455,125	1,203,552	1,440,100
Grand Total	(0)	(253,009)	0

2023 Udney Community Centre Budget

UCC			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES			
UCC -Investment Income	0	(461)	(500)
UCC -Miscellaneous Revenue	(17,600)	(3,954)	(20,500)
UCC - From Reserves	0	0	0
UCC - Township Grant	(11,100)	0	(22,600)
TOTAL REVENUES - UCC	(28,700)	(4,415)	(43,600)
EXPENSES			
UCC-Communications	600	714	600
UCC-Contract Serv-Ground	0	0	0
UCC-Bldg Maint	3,500	4,877	5,800
UCC-Insurance	3,500	3,223	4,200
UCC-Program Material & Supplies	7,000	579	6,500
UCC-Hydro	2,000	2,097	2,000
UCC-Heat Fuel-Propane	4,000	5,311	4,500
UCC-Heat Fuel-Furnace Oil	1,500	0	0
UCC - Water Testing	0	6,101	5,000
UCC - To Reserves	600	0	0
TOTAL EXPENSES	22,700	22,902	28,600
Capital - UCC - Equipment	6,000	4,714	15,000
TOTAL EXPENSES - UCC	28,700	27,616	43,600
(Surplus)/ Deficit	-	23,201	-

2023 Longford Community Centre Budget

LCC			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES			
LCC-Investment Income	(100)	(253)	(100)
LCC -Miscellaneous Revenue	(1,000)	0	(33,400)
LCC - From Reserves	0	0	0
LCC - Township Grant	(8,800)	0	(8,600)
LCC - Township Grant Heat and Hydro	(11,100)	0	0
TOTAL REVENUES - LCC	(21,000)	(253)	(42,100)
EXPENSES			
LCC - Wages	0	0	0
LCC-Bank Serv Charge	0	0	100
LCC-Communications	300	537	600
LCC-Contract Serv-Gen	100	0	3,600
LCC-Contract Serv-Ground	500	0	1,500
LCC-Bldg Maint	2,500	17,638	6,000
LCC-Insurance	3,500	2,988	3,500
LCC-Program Material & Supplies	3,000	531	15,400
LCC-Hydro	2,600	2,292	2,600
LCC-Heat Fuel-Natural Gas	2,500	1,537	2,500
LCC - Water	6,000	0	6,300
	21,000	31,179	42,100
CAPITAL			
Capital - LCC - Equipment	-	-	0
TOTAL EXPENSES - LCC	21,000	31,179	42,100
(Surplus)/ Deficit	-	30,926	-

2023 Atherley Community Centre Budget

ACC			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES			
Misc Rev.	(1,500)	0	(1,200)
Township Grant	(5,500)	0	(10,000)
Township Grant Heat Hydro Ins	(1,200)	0	0
From Reserves	0	0	0
TOTAL REVENUES - ACC	(8,200)	0	(11,200)
EXPENSES	0	0	0
ACC-Bank Serv Charge	55	0	0
ACC-Contract Serv-Gen	800	45	800
ACC-Bldg Maint	300	0	300
ACC-Insurance	500	72	200
ACC - Playground Maintenance	1,000	1,054	1,000
ACC - Supplies	1,400	0	2,200
ACC-Hydro	700	777	700
ACC Misc - Geese Deterrent	0	0	0
ACC - To Reserves	0	0	1,000
	4,755	1,948	6,200
CAPITAL			
	0	0	0
Lovely Day Park - Beach Revitalization	0	0	5,000
TOTAL EXPENSES - ACC	4,755	1,948	11,200
(Surplus)/ Deficit	(3,445)	1,948	0

2023 Brechin Community Centre Budget

BCC			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES			
BCC - Township Grant	(10,000)	-	(7,000)
BCC - Rent	(200)	-	-
BCC - Investment Income	-	(140)	(200)
BCC - Twp Grant Heat Hydro Ins*	(4,700)	-	(5,400)
BCC - Misc Rev	(1,500)	-	(2,000)
TOTAL REVENUES - BCC	(16,400)	(140)	(14,600)
EXPENSES			
BCC-Contract Serv-Ground	5,000	750	3,000
BCC-Bldg Maint	3,000	353	2,800
BCC -Insurance*	1,200	1,250	1,400
BCC-Taxes*	1,500	1,185	1,500
BCC-Stationary	200	-	200
BCC-Hydro*	2,000	2,682	2,500
BCC-Misc Ball Equip etc	3,500	-	3,200
EXPENSES - BCC	16,400	6,220	14,600
Container	-	-	-
TOTAL EXPENSES - BCC	16,400	6,220	14,600
(Surplus)/ Deficit	-	6,079	-

2023 Brechin and Beyond Budget

B & B			
Description	2022 Budget	2022 Actual	2023 Budget
REVENUES			
Brechin & Beyond - Misc Revenue	-	(6,140)	(6,000)
Township Grant	(10,000)	(6,667)	(10,000)
From Reserves(Surplus)	(14,000)	-	-
TOTAL REVENUES - B&B	(24,000)	(12,807)	(16,000)
EXPENSES			
Advertising	200	-	200
Bank Service Charges	-	-	-
Contracted Services	2,000	2,561	2,000
Contract Serv-Ground	-	-	-
Insurance	320	351	500
Projects materials and supplies	12,400	6,302	12,400
Misc Expenses	700	-	-
To Reserves - Capital and Contingency	8,380	8,380	900
TOTAL EXPENSES - B&B	24,000	17,594	16,000
(Surplus)/ Deficit	0	4,787	0

2023 Library Budget

Library Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Grant	(24,370)	(29,584)	(29,400)
Other	(7,900)	(9,907)	(9,000)
Reserves	0	0	(4,400)
Township Grant	(437,683)	(437,683)	(474,900)
Revenue Total	(469,953)	(477,174)	(517,700)
Expense			
Capital	32,200	28,698	34,000
Contracted Services	3,000	4,131	3,300
Insurance	8,500	8,693	9,000
Materials	16,901	17,741	17,400
Other	79,500	79,290	85,300
Reserves	0	0	-
Salary	328,851	329,317	364,500
Training/ Mileage	1,000	1,322	4,200
Expense Total	469,952	469,191	517,700
Grand Total	(1)	(7,983)	0