



# Committee of the Whole Agenda

Wednesday, January 18, 2023 - 9:30 AM

Hybrid - Council Chambers & Zoom

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## 1. OPENING OF THE MEETING

### 1.1. Roll Call by the Clerk

Today's Meeting is being streamed live on the Township of Ramara YouTube Channel. To those present in the gallery today, by attending a public meeting of the Committee of the Whole you are consenting to your image, voice and comments being recorded. Anyone who is invited to speak will be recorded and their voice, image and comments will form part of the live stream. The Chair, Chief Administrative Officer and/or Clerk have the discretion and authority at any time to direct the termination or interruption of live streaming. Such direction will only be given in exceptional circumstances where deemed relevant. Circumstances may include instances where the content of debate is considered misleading, defamatory or potentially inappropriate to be published. Attendees are advised that they may be subject to legal action if their actions result in inappropriate and/or unacceptable behaviour and/or comments.

## 2. DISCLOSURE OF PECUNIARY INTEREST

## 3. ADMINISTRATION/FINANCE/PERSONNEL – COUNCILLOR SNUTCH, LIAISON

### 3.1. 2023 Draft Budget

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**Recommendation:** THAT we reviewed the 2023 draft budget and recommended changes

Unfinished or New Business

#### 4. ADJOURNMENT

## 2023 Budget Summary

Department	2nd DRAFT BUDGET TOTALS 2023		1st DRAFT BUDGET TOTALS 2023		Total \$ Change	Comment on Changes between 2023 1st and 2nd Budget Draft
	Revenues	Expenses	Revenues	Expenses	Net Change	
<b>Council</b>	0	362,200	0	358,700	3,500	(4,200) Expense removed for 7 chairs in the Council Chamber. 8,000 Expense increase for mics. Original mic are no longer available <u>(300)</u> Other Expense reduction <b>3,500</b>
<b>Admin</b>	(2,408,138)	5,264,100	(2,398,138)	5,117,850	136,250	195,000 Increase in Transfer to Reserves (10,000) Transfer from reserves to complete a 2022 project (59,750) Wage and Benefits reduction primarily due to employee going on a leave 5,000 Increase in contribution - See comments in UCC (30,000) Reduced expense for Atherly CC - See comments in ACC 40,000 Included Township contribution to trails 1,000 Increase in vehicle expense <u>(5,000)</u> Reduction to postage expense <b>136,250</b>
<b>Fire</b>	(631,200)	2,786,200	(631,200)	2,847,500	(61,300)	(16,600) Removed summer student (2,900) Reduction to Fire Admin wages and benefits, (26,800) Modified estimated employer's charges (CPP, EI, EHT) for volunteer fire fighters and Fire Prevention to reflect the actuals <u>(15,000)</u> Removed hydrant at Bayshore. <b>(61,300)</b>
<b>Building</b>	(679,400)	679,400	(614,000)	682,600	(68,600)	6,300 Loss of revenue due to the removal of non mandatory inspection (71,700) Increase in transfer from reserves to fund the department <u>(3,200)</u> Expense reduction primarily due to septic reinspection. <b>(68,600)</b>
<b>Planning</b>	(1,246,200)	1,536,400	(1,077,500)	1,561,000	(193,300)	(168,700) DC funding transferred in to fund two capital studies <u>(24,600)</u> Reduced in wages and benefits due to change in positions (registered planner vs planner) <b>(193,300)</b>
<b>Ec D</b>	0	0	0	50,000	(50,000)	(20,000) Removal of contribution to Orillia Lake Country <u>(30,000)</u> Removal of contracted services <b>(50,000)</b>

## 2023 Budget Summary

Department	2nd DRAFT BUDGET TOTALS 2023		1st DRAFT BUDGET TOTALS 2023		Total \$ Change	
	Revenues	Expenses	Revenues	Expenses	Net Change	Comment on Changes between 2023 1st and 2nd Budget Draft
<b>Roads</b>	(7,996,600)	15,706,100	(7,978,200)	15,745,950	(58,250)	(18,400) Added revenues for new agreement with NRK and modified an amount in the grant section to reflect new information. (50,000) Expense reduction for removal of fuel system at yard 3 30,000 Increase in building maintenance estimated costs to reflect historical actuals (19,900) Net Change in Salary and benefits which includes an addition of \$10,000 due to new union contract and reduction of \$30,000 reallocation of salaries when staff is working for LCPW and other minor changes <u>50</u> Increase in capital Lakeview - Slurry 2023 to round up <b>(58,250)</b>
<b>Rec</b>	(371,800)	684,900	(216,800)	560,600	(30,700)	(150,000) Reallocation of trails revenues (5,000) Increase in user fees to reflect actuals 117,000 Fixed a formula error in the trail section. (\$130,000 instead of \$13,000) (2,000) Reduction to Trails expense (500) Reduction to Health & Safety expense to reflect after COVID actuals <u>9,800</u> Increase to wages and benefits after review of individuals salary with HR <b>(30,700)</b>
<b>Bylaw/K9</b>	(150,300)	448,400	(130,300)	491,500	(63,100)	(20,000) Additional revenue with proposed increase in fees. (4,000) Reduction in contracted services (software they can function without). (29,100) Reduction to wages and benefits after review of individuals salary with HR <u>(10,000)</u> Removed contribution to capital vehicle <b>(63,100)</b>
<b>Environmental</b>	(5,137,700)	5,137,700	(5,137,100)	5,137,100	0	No change
<b>Comm Policing</b>	(3,600)	3,600	(3,600)	3,600	0	No change
<b>Medical Centre</b>	(55,500)	143,600	(35,500)	123,600	0	(20,000) Increase in Reserve Funding <u>20,000</u> Added for mold remediation financed by medical center reserves <b>0</b>
<b>LCPW</b>	(1,440,100)	1,440,100	(1,440,100)	1,440,100	0	No change
<b>Udney CC</b>	(38,100)	38,100	(33,100)	33,100	0	5,000 Increase in original 10K budget for fridge & windows to reflect anticipated cost <u>(5,000)</u> Increase in contribution from Township <b>0</b>

## 2023 Budget Summary

Department	2nd DRAFT BUDGET TOTALS 2023		1st DRAFT BUDGET TOTALS 2023		Total \$ Change	
	Revenues	Expenses	Revenues	Expenses	Net Change	Comment on Changes between 2023 1st and 2nd Budget Draft
Longford CC	(29,700)	29,700	(29,700)	29,700	0	No change
Atherley CC	(5,000)	5,000	(35,000)	35,000	0	30,000 Reduction in Township Contribution <del>(30,000)</del> Removal of Lovely Day Park - Beach revitalization 0
Brechin CC	(13,100)	13,100	(13,100)	13,100	0	No change
Brechin & Beyond	(16,000)	16,000	(16,000)	16,000	0	No change
Library	(529,100)	529,100	(528,800)	528,800	0	Minor changes in Salary and wages
<b>TOTAL</b>	<b>(20,751,538)</b>	<b>34,823,700</b>	<b>(20,318,138)</b>	<b>34,775,800</b>	<b>(385,500)</b>	

Levy requirement	14,072,162	14,457,662	
% Municipal Tax rate increase	2.02%	4.81%	

### 2023 Budget Summary

Department	2023 BUDGET TOTALS		2022 BUDGET		Total % Change	
	Revenues	Expenses	Revenues	Expenses	Expense Increase	% of budget
Council	0	362,200	(40,000)	312,261	15.99%	1.04%
Admin	(2,408,138)	5,264,100	(2,281,700)	4,974,187	5.83%	15.12%
Fire	(631,200)	2,786,200	(630,200)	2,396,813	16.25%	8.00%
Building	(679,400)	679,400	(449,300)	629,056	8.00%	1.95%
Planning	(1,246,200)	1,536,400	(1,203,000)	1,416,235	8.48%	4.41%
Ec D	0	0	0	20,000	-100.00%	0.00%
Roads	(7,996,600)	15,706,100	(4,978,499)	12,693,578	23.73%	45.10%
Rec	(371,800)	684,900	(274,000)	414,511	65.23%	1.97%
Bylaw/K9	(150,300)	448,400	(121,500)	444,477	0.88%	1.29%
Environmental	(5,137,700)	5,137,700	(3,860,561)	3,860,561	33.08%	14.75%
Comm Policing	(3,600)	3,600	(4,100)	4,100	-12.20%	0.01%
Medical Centre	(55,500)	143,600	(35,000)	128,900	11.40%	0.41%
LCPW	(1,440,100)	1,440,100	(1,455,125)	1,455,125	-1.03%	4.14%
Udney CC	(38,100)	38,100	(28,700)	28,700	32.75%	0.11%
Longford CC	(29,700)	29,700	(21,000)	21,000	41.43%	0.09%
Atherley CC	(5,000)	5,000	(8,200)	4,755	5.15%	0.01%
Brechin CC	(13,100)	13,100	(16,400)	16,400	-20.12%	0.04%
Brechin & Beyond	(16,000)	16,000	(24,000)	24,000	-33.33%	0.05%
Library	(529,100)	529,100	(469,953)	469,953	12.59%	1.52%
<b>TOTAL</b>	<b>(20,751,538)</b>	<b>34,823,700</b>	<b>(15,901,238)</b>	<b>29,314,610</b>	<b>18.79%</b>	<b>100%</b>

## 2023 Budget Summary

<b>Budget Summary</b>	<b>2022 Actual</b>	<b>2022 Budget</b>	<b>DRAFT 2023 Budget</b>
<b>Fixed Costs</b>			
Wages and Benefits	6,001,891	5,894,602	6,681,600
Other	1,992,874	2,042,857	2,142,200
Insurance	556,898	566,220	661,200
Materials	1,402,679	1,452,301	1,497,300
OPP	1,545,004	1,708,358	1,733,600
Contracted Services	4,171,813	4,444,288	4,404,600
Debt and Interest	400,744	733,285	758,500
<b>Total Fixed Costs</b>	<b>16,071,903</b>	<b>16,841,911</b>	<b>17,879,000</b>
<b>Budgeted Reserve Transfers</b>			
<b>To Reserves</b>	772,837	715,000	215,400
<b>From Reserves</b>	(5,317,000)	(5,217,047)	(10,239,800)
<b>Total</b>	<b>(4,544,163)</b>	<b>(4,502,047)</b>	<b>(10,024,400)</b>
<b>Capital</b>			
Works	3,069,079	7,196,500	10,915,400
Fire	578,542	996,000	1,406,000
Admin	70,434	150,000	35,000
Council	0	0	27,000
Recreation	1,754	42,000	120,000
Environmental	522,463	1,296,000	2,351,900
Other	677,448	2,077,200	1,874,000
<b>Total Capital</b>	<b>4,919,720</b>	<b>11,757,700</b>	<b>16,729,300</b>
<b>Total</b>	<b>21,764,459</b>	<b>29,314,611</b>	<b>34,823,700</b>
<b>Total Taxes Per 100K</b>		<b>\$ 548</b>	<b>\$ 560</b>
<b>Municipal Tax Rate</b>		<b>0.548464%</b>	<b>0.559515%</b>
<b>Tax Rate Increase(Municipal)</b>			<b>2.02%</b>

## 2023 Administration Budget

DRAFT			
Administration Budget	2022 Budget	2022 Actual	2023 Budget
<b>Revenue</b>			
Development Charge	0	(309,211)	0
Grant	(1,224,100)	(1,184,084)	(1,135,100)
Other	(147,600)	(412,509)	(258,100)
Pits & Quarry Revenue	(380,000)	(444,407)	(444,400)
POA Revenue	(50,000)	(6,556)	(50,000)
Tax Revenue	(480,000)	(723,170)	(520,538)
<b>Revenue Sum</b>	<b>(2,281,700)</b>	<b>(3,079,937)</b>	<b>(2,408,138)</b>
<b>Expense</b>			
Capital	150,000	70,434	35,000
Contracted services	343,599	504,861	462,700
Debt Payments	116,000	0	140,700
Grants	502,733	435,076	647,600
Insurance	73,000	52,784	64,000
Interest/ Bank charges	144,400	146,684	144,500
Materials	257,850	109,384	124,800
OPP	1,708,358	1,545,004	1,733,600
Other	5,000	3,095	5,000
Reserves	284,000	284,000	195,000
Salary	1,357,447	1,405,107	1,678,400
Training/ Mileage	30,000	20,810	30,000
Vehicle	1,800	2,284	2,800
<b>Expense Sum</b>	<b>4,974,188</b>	<b>4,579,523</b>	<b>5,264,100</b>
<b>Grand Total</b>	<b>2,692,488</b>	<b>1,499,586</b>	<b>2,855,962</b>



## 2023 Administration Budget

DRAFT			
Administration Budget	2022 Budget	2022 Actual	2023 Budget
<b>Revenue</b>			
Development Charge	0	(309,211)	0
Grant	(1,224,100)	(1,184,084)	(1,135,100)
Other	(147,600)	(412,509)	(258,100)
Pits & Quarry Revenue	(380,000)	(444,407)	(444,400)
POA Revenue	(50,000)	(6,556)	(50,000)
Tax Revenue	(480,000)	(723,170)	(520,538)
<b>Revenue Sum</b>	<b>(2,281,700)</b>	<b>(3,079,937)</b>	<b>(2,408,138)</b>
<b>Expense</b>			
Capital	150,000	70,434	35,000
Contracted services	343,599	504,861	462,700
Debt Payments	116,000	0	140,700
Grants	502,733	435,076	647,600
Insurance	73,000	52,784	64,000
Interest/ Bank charges	144,400	146,684	144,500
Materials	257,850	109,384	124,800
OPP	1,708,358	1,545,004	1,733,600
Other	5,000	3,095	5,000
Reserves	284,000	284,000	195,000
Salary	1,357,447	1,405,107	1,678,400
Training/ Mileage	30,000	20,810	30,000
Vehicle	1,800	2,284	2,800
<b>Expense Sum</b>	<b>4,974,188</b>	<b>4,579,523</b>	<b>5,264,100</b>
<b>Grand Total</b>	<b>2,692,488</b>	<b>1,499,586</b>	<b>2,855,962</b>

## 2023 Fire Budget

		<b>DRAFT 2023</b>	
<b>Fire Services Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>Budget</b>
<b>Revenue</b>			
Reserve	(615,000)	(615,000)	(591,000)
Revenue	(15,200)	(26,774)	(40,200)
Tax Revenue	0	0	0
<b>Revenue Total</b>	<b>(630,200)</b>	<b>(641,774)</b>	<b>(631,200)</b>
<b>Expenses</b>			
Admin Contracted Services	83,000	71,907	91,300
Admin Insurance	40,000	34,795	40,000
Admin Materials	77,600	47,266	74,700
Admin Mileage/Training	25,000	3,969	10,000
Admin Wages	316,109	345,536	367,200
Disaster Relief	0	0	0
Emergency Measures	6,500	1,569	6,500
Fire Prevention	16,130	9,580	18,100
Radio	18,445	17,521	23,100
Reserves	150,000	150,000	0
Station 1 Costs	47,500	44,923	56,700
Station 2 Costs	45,200	37,047	40,000
Station 3 Costs	31,500	27,235	31,000
Training	60,000	59,057	70,000
Vehicles	103,829	91,758	126,800
Volunteer FF	30,000	4,705	40,000
Volunteer FF - Wages	350,000	368,919	384,800
<b>Expenses Total</b>	<b>1,400,813</b>	<b>1,315,787</b>	<b>1,380,200</b>
<b>Capital</b>			
Misc Equipment	165,000	91,447	70,000
Protective Gear	36,000	32,436	408,000
Station	180,000	37,026	7,000
Vehicles	615,000	267,632	921,000
<b>Capital Total</b>	<b>996,000</b>	<b>428,542</b>	<b>1,406,000</b>
<b>Grand Total</b>	<b>1,766,613</b>	<b>1,102,555</b>	<b>2,155,000</b>

## 2023 Building Budget

			<b>DRAFT</b>
<b>Building</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>2023 Budget</b>
<b>Revenue</b>			
Fees and Charges	(1,800)	(1,595)	(1,000)
Misc	(500)	0	(10,000)
Permits	(310,000)	(653,556)	(505,000)
Reserves	(45,000)	(45,000)	(101,700)
Septic Reinspection	(92,000)	(130,200)	(61,700)
<b>Revenue Total</b>	<b>(449,300)</b>	<b>(830,351)</b>	<b>(679,400)</b>
<b>Expense</b>			
Building Contracted Insurance	8,000	10,224	12,300
Building Contracted Services	4,500	2,288	4,500
Building Materials	19,650	18,326	20,300
Building Other	500	3,797	0
Building Salary	423,686	435,684	527,000
Building Training	10,000	7,857	10,000
Building Vehicles	6,220	6,639	11,500
Capital	50,000	36,553	52,500
Reserves	15,000	15,000	0
Septic Reinspection	91,500	113,869	41,300
<b>Expense Total</b>	<b>629,056</b>	<b>650,236</b>	<b>679,400</b>
<b>Grand Total</b>	<b>179,756</b>	<b>(180,115)</b>	<b>0</b>

## 2023 Planning Budget

			DRAFT
Planning Budget	2022 Budget	2022 Actual	2023 Budget
Revenue			
Development charges	0	0	(168,700)
Fees and Charges	(153,000)	(286,389)	(262,500)
Industrial Park	0	12,864	0
Reserve	(1,050,000)	(1,050,000)	(815,000)
Tax Revenue	0	0	0
Revenue Total	(1,203,000)	(1,323,525)	(1,246,200)
Expense			
Capital	1,050,000	71,190	965,000
Contracted Services	37,200	138,320	60,300
External Billing	70,100	244,508	180,500
Insurance	9,000	24,149	29,000
Materials	4,250	10,508	5,800
Other	0	(525)	0
Salary	236,685	253,772	288,300
Training/Mileage	9,000	3,454	7,500
Expense Total	1,416,235	745,376	1,536,400
Grand Total	213,235	(578,149)	290,200

## 2023 Economic Development Budget

			<b>DRAFT 2023</b>
<b>Economic Development Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>Budget</b>
<b>Revenue</b>			
ECON DEV - Cty Grant	0	-	-
RED - OMAFRA - Branding Grant	-	-	-
From Reserves	0	-	-
<b>Revenue Total</b>	<b>0</b>	<b>-</b>	<b>-</b>
<b>Expense</b>			
Donations - Lake Country	20,000	20,000	0
ECON DEV - Wages	-	-	-
CPP	-	-	-
EI	-	-	-
OMERS	-	-	-
EHT	-	-	-
Benefits	-	-	-
WSIB	-	-	-
Advertising	-	-	-
Conf/Train/Mileage/Meals	-	0	0
Contract Serv-Gen	0	300,814	0
Materials & Supplies	-	-	-
Atherley Narrows Feasability Study	-	-	-
To reserves	-	-	-
<b>Expense Total</b>	<b>20,000</b>	<b>320,814</b>	<b>0</b>

## 2023 Roads Budget

Roads Budget(By Job)	2022 Budget	2022 Actual	DRAFT 2023 Budget
<b>Revenue</b>			
Grants	(1,978,499)	(652,132)	(1,321,600)
Reserve	(3,000,000)	(3,000,000)	(6,675,000)
<b>Revenue Sum</b>	<b>(4,978,499)</b>	<b>(3,652,132)</b>	<b>(7,996,600)</b>
<b>Expense</b>			
Admin	1,293,878	1,141,250	1,146,100
Bridges/Culverts	141,650	101,582	131,300
Brush & Trees	139,100	150,211	157,100
Debris and Litter	16,980	17,350	22,000
Ditching	213,700	340,425	195,200
Dust Control	179,650	180,481	187,500
Flood Relief	14,550	3,158	6,300
Frost Heaves	157,750	3,595	89,800
Grading	189,300	157,506	149,200
Grass Mowing	20,465	25,780	22,800
Gravel Patch	401,200	394,427	424,700
Line Painting	28,724	22,492	30,800
Mosquito Control	56,431	49,006	55,400
Parking Lots	24,100	20,003	19,100
Parks	130,450	89,645	113,100
Patrolling	32,750	59,114	50,300
Pavement Patch	486,700	240,192	312,800
Reserves	0	0	0
Safety Devices	253,680	163,368	127,600
Sanding	358,050	256,464	336,100
Shoulder Maintenance	34,650	3,355	22,500
Sidewalks	38,200	11,029	12,900
Street Lights	30,000	39,857	40,000
Sweeping	90,000	56,849	77,500
Vehicle	464,500	643,661	589,900
Winter Control - Plowing	309,050	141,239	212,700
Winter Patrol	44,300	27,749	39,800
Other	38,730	49,573	33,000
Drains	60,000	5,860	51,500
Works Yard	248,540	159,741	133,700
<b>Expense Sum</b>	<b>12,693,578</b>	<b>7,624,039</b>	<b>15,706,100</b>
<b>Grand Total</b>	<b>7,715,079</b>	<b>3,971,906</b>	<b>7,709,500</b>

## 2023 Roads Budget

<b>Roads Budget(by Expense)</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>Revenue</b>			
Grants	(1,978,499)	(652,132)	(1,321,600)
Reserve	(3,000,000)	(3,000,000)	(6,675,000)
<b>Revenue Total</b>	<b>(4,978,499)</b>	<b>(3,652,132)</b>	<b>(7,996,600)</b>
<b>Expense</b>			
Capital	7,196,500	3,069,079	10,915,400
Contracted Services	1,756,700	1,255,153	1,266,600
Insurance	264,900	258,509	314,800
Internal Charge	447,000	8,631	9,100
Maintenance	1,000	1,983	2,000
Materials	1,009,700	1,125,880	1,184,800
Other	24,800	24,571	26,000
Reserves	0	0	0
Salary	1,845,478	1,729,138	1,815,400
Training/ Mileage	25,000	20,393	30,000
Vehicle	122,500	130,701	142,000
<b>Expense Total</b>	<b>12,693,578</b>	<b>7,624,039</b>	<b>15,706,100</b>
<b>Grand Total</b>	<b>7,715,079</b>	<b>3,971,906</b>	<b>7,709,500</b>

## 2023 Recreation Budget

			<b>DRAFT 2023</b>
<b>Recreation Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>Budget</b>
<b>Revenue</b>			
Grant	0	(18,388)	(78,500)
Other	(69,000)	(50,664)	(50,300)
Reserve	(20,000)	(20,000)	0
Trails revenue	(132,000)	(79,538)	(150,000)
User Fees	(53,000)	(76,419)	(93,000)
<b>Revenue Total</b>	<b>(274,000)</b>	<b>(245,009)</b>	<b>(371,800)</b>
<b>Expense</b>			
Capital	42,000	1,754	120,000
Day Camp	0	2,210	2,200
Day Camp - Wages	83,033	39,386	58,300
RCC Building Maint	31,500	53,534	60,900
RCC Contracted Services	12,500	9,126	10,500
RCC Insurance	12,000	11,267	13,500
RCC Materials	1,000	1,867	1,600
RCC Salary	33,950	19,044	35,000
RCC Training	2,000	1,284	2,000
Rec Admin Contracted Services	4,000	0	0
Rec Admin Other	2,000	2,855	3,600
Rec Admin Training	0	261	500
Rec Admin Wages	165,837	141,241	197,300
Seasonal Programs	8,500	7,070	8,000
Seasonal Programs - Wages	5,541	16,221	11,700
Swimming	5,800	0	5,800
Trails	132,000	132,097	150,000
Trails	0	0	0
Youth Committee	4,000	50	4,000
<b>Expense Total</b>	<b>545,661</b>	<b>439,269</b>	<b>684,900</b>
<b>Grand Total</b>	<b>271,661</b>	<b>194,260</b>	<b>313,100</b>



## 2023 Bylaw Budget

<b>Bylaw Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>Revenue</b>			
Other	(22,000)	(26,408)	(20,000)
Grant	0	(2,639)	(5,800)
User Fees	(99,500)	(197,897)	(124,500)
Reserve	0	0	0
<b>Revenue Total</b>	<b>(121,500)</b>	<b>(226,944)</b>	<b>(150,300)</b>
<b>Expense</b>			
Contracted Services	34,200	7,909	23,300
Insurance	6,000	1,481	1,800
Legal Fees	4,600	3,117	5,200
Materials	4,600	4,331	6,100
Other	3,000	4,763	3,000
Salary	374,407	367,167	403,800
Training/ Mileage	2,500	3,095	4,000
Vehicles	1,000	158	1,200
<b>Expense Total</b>	<b>430,307</b>	<b>392,020</b>	<b>448,400</b>
<b>Capital</b>			
Capital	14,000	0	0
<b>Capital Total</b>	<b>14,000</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>322,807</b>	<b>165,076</b>	<b>298,100</b>

## 2023 Environmental Budget

		<b>DRAFT 2023</b>	
<b>Environmental Services - Sub Debt</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>Budget</b>
<b>Revenue</b>			
Interest Income (Brechin Sewer Offset)	(47,013)	(44,370)	(37,800)
Misc Revenue	(53,610)	(34,730)	(31,800)
Penalty and Interest	(30,000)	(44,705)	(45,000)
Reserves	(562,047)	(562,047)	(1,667,100)
Sewer Charges	(1,492,374)	(1,089,445)	(1,616,800)
Solar Panels	(30,000)	(30,384)	(26,000)
Source Water Protection	0	0	0
Water Charges	(1,645,516)	(1,180,494)	(1,713,200)
<b>Revenue Total</b>	<b>(3,860,560)</b>	<b>(2,986,175)</b>	<b>(5,137,700)</b>
<b>Expense</b>			
Admin	97,632	267,586	268,900
Brechin Sewer Interest	181,967	181,967	175,400
Brechin Sewer Principal	110,121	0	116,700
Capital	1,296,000	522,463	2,351,900
Lake Simcoe Protection	3,000	0	0
Reserves	0	0	0
Solar Panels	1,200	0	1,000
Source Water Protection	12,410	0	0
Vehicle Costs	0	3,288	0
Wastewater Treatment	823,497	753,568	873,800
Wastewater Collection	186,500	43,392	31,400
Water Distribution	212,000	143,722	156,000
Water Tower	5,000	5,685	6,000
Water Treatment	931,233	1,096,732	1,156,600
<b>Expense Total</b>	<b>3,860,561</b>	<b>3,018,403</b>	<b>5,137,700</b>
<b>Grand Total</b>	<b>1</b>	<b>32,227</b>	<b>0</b>

## 2022 Environmental Budget

		DRAFT 2023	
Environmental - Accounts	2022 Budget	2022 Actual	Budget
<b>Revenue</b>			
Interest Income (Brechin Sewer Offset)	(47,013)	(44,370)	(37,800)
Misc Revenue	(53,610)	(34,730)	(31,800)
Penalty and Interest	(30,000)	(44,705)	(45,000)
Reserves	(562,047)	(562,047)	(1,667,100)
Sewer Charges	(1,492,374)	(1,089,445)	(1,616,800)
Solar Panels	(30,000)	(30,384)	(26,000)
Water Charges	(1,645,516)	(1,180,494)	(1,713,200)
<b>Revenue Total</b>	<b>(3,860,560)</b>	<b>(2,986,175)</b>	<b>(5,137,700)</b>
<b>Expense</b>			
Brechin Sewer Interest	181,967	181,967	175,400
Brechin Sewer Principal	110,121	0	116,700
Capital - Other	1,296,000	522,463	2,351,900
Contracted Services	1,788,289	1,901,164	2,042,400
Insurance	107,700	110,024	126,700
Interest	71,326	71,038	67,700
Materials	29,500	38,660	38,600
Other	150,000	0	0
Principal Debt	108,415	0	112,400
Reserves	0	0	0
Salary	17,242	189,798	105,900
Stormwater Ponds	0	0	0
Training/Mileage	0	0	0
Vehicle Costs	0	3,288	0
<b>Expense Total</b>	<b>3,860,561</b>	<b>3,018,403</b>	<b>5,137,700</b>
<b>Grand Total</b>	<b>1</b>	<b>32,227</b>	<b>0</b>

## 2023 Community Policing

<b>COMMUNITY POLICING</b>			
<b>Description</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>REVENUES</b>			
Investment Income	0	(26)	0
Miscellaneous Revenue	-	-	0
Township Grant	(4,100)	0	(3,600)
From Bank or Reserves	-	-	0
<b>TOTAL REVENUE</b>	<b>(4,100)</b>	<b>(26)</b>	<b>(3,600)</b>
<b>EXPENSES</b>			
Printing & Advertising	0	-	-
Communications	1,400	1,462	1,400.00
Contract Serv-Gen	1,000	-	500.00
Insurance	100	64	100.00
Stationery	0	-	-
Misc - Speed board etc	-	-	-
9-1-1 Contracted Services	-	-	-
Communications	600	531	600.00
Rental Expense	1,000.00	504	1,000.00
<b>TOTAL EXPENSES</b>	<b>4,100</b>	<b>2,561</b>	<b>3,600</b>

## 2023 Medical Budget

Medical Centre			
Description	2022 Budget	2022 Actual	DRAFT 2023 Budget
<b>REVENUES</b>	0	0	0
From reserves	0	0	(20,000)
Medical Centre - Rent	(29,000)	(26,583)	(29,500)
Miscellaneous Revenue	(6,000)	(5,970)	(6,000)
<b>TOTAL REVENUES</b>	<b>(35,000)</b>	<b>(32,553)</b>	<b>(55,500)</b>
<b>EXPENSES</b>			
Doctor Recruitment Costs	100,000	100,000	100,000
Conf/Train/Mileage/Meals	0	0	0
Cont Serv Grounds	5,000	1,521	3,000
Bldg Maint	5,000	21,701	5,000
Insurance	5,000	5,327	6,400
Legal	1,500	0	0
Taxes	3,700	0	0
Hydro	4,000	5,830	5,000
Heat Fuel-Propane	2,000	1,476	2,000
Water Usage	1,700	1,503	1,700
Misc	1,000	45	500
	<b>128,900</b>	<b>137,403</b>	<b>123,600</b>
<b>CAPITAL</b>			
Capital Medical Centre Office Equipment	0	0	0
Capital-Med Centre-Bldg Equipment	0	0	20,000
	<b>0</b>	<b>0</b>	<b>20,000</b>
<b>TOTAL EXPENSES</b>	<b>128,900</b>	<b>137,403</b>	<b>143,600</b>

## 2023 LCPW

		<b>DRAFT 2023</b>	
<b>LCPW - JOB</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>Budget</b>
<b>Revenue</b>			
Levy	(954,489)	(955,995)	(1,072,600)
Other	(636)	(566)	(7,500)
Reserves	(500,000)	(500,000)	(360,000)
Shorewall	0	0	0
<b>Revenue Total</b>	<b>(1,455,125)</b>	<b>(1,456,561)</b>	<b>(1,440,100)</b>
<b>Expense</b>			
Admin	141,340	150,531	157,800
Building Maintenance	12,300	30,585	10,000
Canal Maintenance	101,500	10,226	100,000
Capital	925,000	347,070	787,500
Ground Maintenance	70,688	45,310	73,900
Marine	5,997	17,632	6,600
Reserves	0	389,876	0
Vehicles	14,000	20,292	19,000
Weed Control	184,300	191,952	285,300
<b>Expense Total</b>	<b>1,455,125</b>	<b>1,203,474</b>	<b>1,440,100</b>
<b>Grand Total</b>	<b>(0)</b>	<b>(253,087)</b>	<b>0</b>

## 2023 LCPW Budget

			DRAFT 2023
LCPW - BY EXPENSE	2022 Budget	2022 Actual	Budget
<b>Revenue</b>			
Levy	(954,489)	(955,995)	(1,072,600)
Other	(636)	(566)	(7,500)
Reserves	(500,000)	(500,000)	(360,000)
Shorewall	0	0	0
<b>Revenue Total</b>	<b>(1,455,125)</b>	<b>(1,456,561)</b>	<b>(1,440,100)</b>
<b>Expense</b>			
Capital - Bridge Repair	200,000	0	0
Capital - Marine Equipment	650,000	210,124	787,500
Capital - Shorewall Repair	0	0	0
Capital - Weed Control	75,000	136,946	0
Contracted Services	362,900	272,077	425,300
Insurance	18,000	25,794	28,000
Internal Charge	0	0	0
Materials	3,000	6,293	1,000
Other	2,500	64	1,000
Reserves	0	389,876	0
Salary	127,225	141,604	175,300
Trailing/ Mileage/Meals	2,500	0	2,500
Vehicle	14,000	20,696	19,500
<b>Expense Total</b>	<b>1,455,125</b>	<b>1,203,474</b>	<b>1,440,100</b>
<b>Grand Total</b>	<b>(0)</b>	<b>(253,087)</b>	<b>0</b>

2023 Udney Community Centre Budget

<b>UCC</b>			
<b>Description</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>REVENUES</b>			
UCC -Investment Income	0	(461)	(500)
UCC -Miscellaneous Revenue	(17,600)	(3,954)	(5,000)
UCC - From Reserves	0	0	0
UCC - Township Grant	(11,100)	0	(32,600)
<b>TOTAL REVENUES - UCC</b>	<b>(28,700)</b>	<b>(4,415)</b>	<b>(38,100)</b>
<b>EXPENSES</b>			
UCC-Communications	600	654	600
UCC-Contract Serv-Ground	0	0	0
UCC-Bldg Maint	3,500	4,877	5,800
UCC-Insurance	3,500	3,509	4,200
UCC-Program Material & Supplies	7,000	579	1,000
UCC-Hydro	2,000	1,940	2,000
UCC-Heat Fuel-Propane	4,000	5,311	4,500
UCC-Heat Fuel-Furnace Oil	1,500	0	0
UCC - Water Testing	0	6,101	5,000
UCC - To Reserves	600	0	0
<b>TOTAL EXPENSES</b>	<b>22,700</b>	<b>22,971</b>	<b>23,100</b>
Capital - UCC - Equipment	<b>6,000</b>	<b>4,714.11</b>	<b>15,000</b>
<b>TOTAL EXPENSES - UCC</b>	<b>28,700</b>	<b>27,685</b>	<b>38,100</b>
(Surplus)/ Deficit	0	23,270	-



## 2023 Longford Community Centre Budget

<b>LCC</b>			
<b>Description</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>REVENUES</b>			
LCC-Investment Income	(100)	(253)	(100)
LCC -Miscellaneous Revenue	(1,000)	0	(21,000)
LCC - From Reserves	0	0	0
LCC - Township Grant	(8,800)	0	(8,600)
LCC - Township Grant Heat and Hydro	(11,100)	0	0
<b>TOTAL REVENUES - LCC</b>	<b>(21,000)</b>	<b>(253)</b>	<b>(29,700)</b>
<b>EXPENSES</b>			
LCC - Wages	0	0	0
LCC-Bank Serv Charge	0	0	100
LCC-Communications	300	490	600
LCC-Contract Serv-Gen	100	0	3,600
LCC-Contract Serv-Ground	500	0	1,500
LCC-Bldg Maint	2,500	17,638	6,000
LCC-Insurance	3,500	3,394	3,500
LCC-Program Material & Supplies	3,000	531	3,000
LCC-Hydro	2,600	2,106	2,600
LCC-Heat Fuel-Natural Gas	2,500	1,537	2,500
LCC - Water	6,000	0	6,300
	<b>21,000</b>	<b>31,352</b>	<b>29,700</b>
<b>CAPITAL</b>			
Capital - LCC - Equipment	-	-	0
<b>TOTAL EXPENSES - LCC</b>	<b>21,000</b>	<b>31,352</b>	<b>29,700</b>
(Surplus)/ Deficit	-	31,099	-

## 2023 Atherley Community Centre Budget

<b>ACC</b>			
<b>Description</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>REVENUES</b>			
Misc Rev.	(1,500)	0	0
Township Grant	(5,500)	0	(5,000)
Township Grant Heat Hydro Ins	(1,200)	0	0
From Reserves	0	0	0
<b>TOTAL REVENUES - ACC</b>	<b>(8,200)</b>	<b>0</b>	<b>(5,000)</b>
<b>EXPENSES</b>	0	0	0
ACC-Bank Serv Charge	55	0	0
ACC-Contract Serv-Gen	800	45	800
ACC-Bldg Maint	300	0	300
ACC-Insurance	500	75	200
ACC - Playground Maintenance	1,000	1,054	1,000
ACC - Supplies	1,400	0	1,000
ACC-Hydro	700	695	700
ACC Misc - Geese Deterrent	0	0	0
ACC - To Reserves	0	0	1,000
	<b>4,755</b>	<b>1,870</b>	<b>5,000</b>
<b>CAPITAL</b>			
ACC - Capital Equip	0	0	0
Lovely Day Park - Beach Revitalization	0	0	0
<b>TOTAL EXPENSES - ACC</b>	<b>4,755</b>	<b>1,870</b>	<b>5,000</b>
(Surplus)/ Deficit	(3,445)	1,870	0

2023 Brechin Community Centre Budget

<b>BCC</b>			
<b>Description</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>REVENUES</b>			
BCC - Township Grant	(10,000)	-	(7,000)
BCC - Rent	(200)	-	-
BCC - Investment Income	-	(140)	(200)
BCC - Twp Grant Heat Hydro Ins*	(4,700)	-	(5,400)
BCC - Misc Rev	(1,500)	-	(500)
<b>TOTAL REVENUES - BCC</b>	<b>(16,400)</b>	<b>(140)</b>	<b>(13,100)</b>
<b>EXPENSES</b>			
BCC-Contract Serv-Ground	5,000	750	3,000
BCC-Bldg Maint	3,000	308	2,800
BCC -Insurance*	1,200	1,376	1,400
BCC-Taxes*	1,500	1,185	1,500
BCC-Stationary	200	-	200
BCC-Hydro*	2,000	2,494	2,500
BCC-Misc Ball Equip etc	3,500	-	1,700
<b>EXPENSES - BCC</b>	<b>16,400</b>	<b>6,113</b>	<b>13,100</b>
Container	-	-	-
<b>TOTAL EXPENSES - BCC</b>	<b>16,400</b>	<b>6,113</b>	<b>13,100</b>
(Surplus)/ Deficit	-	5,973	-

## 2023 Brechin and Beyond Budget

B & B			
Description	2022 Budget	2022 Actual	DRAFT 2023 Budget
<b>REVENUES</b>			
Brechin & Beyond - Misc Revenue	-	(6,140)	(6,000)
Township Grant	(10,000)	(6,667)	(10,000)
From Reserves(Surplus)	(14,000)	-	-
<b>TOTAL REVENUES - B&amp;B</b>	<b>(24,000)</b>	<b>(12,807)</b>	<b>(16,000)</b>
<b>EXPENSES</b>			
Advertising	200	-	200
Bank Service Charges	-	-	-
Contracted Services	2,000	2,561	2,000
Contract Serv-Ground	-	-	-
Insurance	320	382	500
Projects materials and supplies	12,400	6,302	12,400
Misc Expenses	700	-	-
To Reserves - Capital and Contingency	8,380	8,380	900
<b>TOTAL EXPENSES - B&amp;B</b>	<b>24,000</b>	<b>17,625</b>	<b>16,000</b>
(Surplus)/ Deficit	0	4,818	0

### 2023 Library Budget

<b>Library Budget</b>	<b>2022 Budget</b>	<b>2022 Actual</b>	<b>DRAFT 2023 Budget</b>
<b>Revenue</b>			
Grant	(462,053)	(430,793)	(520,100)
Other	(7,900)	(8,879)	(9,000)
<b>Revenue Total</b>	<b>(469,953)</b>	<b>(439,672)</b>	<b>(529,100)</b>
<b>Expense</b>			
Capital	32,200	28,214	34,000
Contracted Services	3,000	4,131	3,300
Insurance	8,500	8,922	9,000
Materials	16,901	14,747	17,400
Other	79,500	72,594	85,300
Reserves	0	0	0
Salary	328,851	329,317	375,900
Training/Mileage	1,000	921	4,200
<b>Expense Total</b>	<b>469,952</b>	<b>458,845</b>	<b>529,100</b>
<b>Grand Total</b>	<b>(1)</b>	<b>19,173</b>	<b>0</b>